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ACKNOWLEDGEMENTS

Act Development, LLC
Angie's List
Arsenal Heights Civic League
Aztec Group
Ball State University College of Architecture & Planning
Bosart-Brown Neighborhood Association
Brookside Bunch Neighborhood Association
Brookside Neighborhood Association
Brookside Community Church
Brookside Community Youth Program
CAW Inner City Youth Football League
Capital Access
Centenary Christian Church
Centered Around Christ, Inc.
Chase Bank
Chase Foundation
Christian Unity Missionary Baptist Church
City of Indianapolis
Clarian Health Partners
Community Addiction Services of Indiana
Community Choice Federal Credit Union
Community Development Law Center
Community Hospital East
Cottage Home Neighborhood Association
The Damien Center
Day Nursery
Daystar Preschool & Childcare
Dearborn Street Block Club
East 10th Street Civic Association
East 10th Street United Methodist Church Children & Youth Center
East Side Herald
Emergent Leadership Institute
Emerson Avenue Corridor Gateway Steering Committee
Emerson Heights Community Organization
Englewood Christian Church
Englewood Community Development Corporation
Englewood Neighborhood Association
Family Bible Baptist Church
Fletcher-Lippencott Neighborhood Association
Global Peace Initiatives
Grace Tuxedo Neighborhood Association
Greater Citizens Coalition of Martindale-Brightwood

Historic Landmarks Foundation of Indiana
Holy Cross Neighborhood Association
Holy Cross Catholic Church - Social Concern Committee
Horizon House
Indianapolis Coalition for Neighborhood Development
Indianapolis Metropolitan Police Department
Indianapolis Marion County Public Library
Indianapolis Neighborhood Resource Center
Indianapolis Public Schools
Indy-east Asset Development
Indy Food Co-op
Indy Parks
John H. Boner Community Center
Jus Harmony Counseling
Keep Indianapolis Beautiful
Leadership Ventures
Little Flower Neighborhood Association
Living Word Baptist Church
Local Initiatives Support Corporation
Mano de Amistad
Miracle Place
Moving Melodies
Near East Side Community Organization
Neighborhood Fellowship Church
Northview Christian Life Church
Old National Road Business Association
Outreach, Inc.
Partners in Housing
People's Health
The Re-Development Group, Inc.
ReImagine Neighborhoods
Riley Area Development Corporation
The Sanctuary Church
Shepherd Community Center
Shepherd Community Church of the Nazarene
The Shepherd of Faith Companies, Inc.
Springdale Neighborhood Association
St. Clair Place Neighborhood Association
St. Philip Neri Catholic Church
St. Philip Neri School
TEAR Neighborhood Association
Treasured Homes, Inc.
Tuxedo Park Baptist Church
United Way of Central Indiana
Urban Cottage Properties
The Urban Renovator

Victory Inner-City Ministries
Westminster Neighborhood Ministries
Wheeler Mission Ministries
Willard Park of Holy Cross-Westminster Neighborhood Association
Windsor Park Neighborhood Association
Woodruff Place Baptist Church
Woodruff Place Civic League
Zion Unity Missionary Baptist Church

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EXECUTIVE Summary

Just outside the heart of downtown Indianapolis, 20 different neighborhoods with 40,000 residents form a community possessing the spirit and know how to make the Near Eastside a great place to live, work, and play. The spirit of the Near Eastside community exists because of its strong sense of history combined with a dedication to community development.

In June 2005, through a NESCO initiative, the Near Eastside Collaborative Taskforce formed to address critical quality-of-life issues on the Near Eastside. The Taskforce was the driving force behind the selection of the Near Eastside as a demonstration neighborhood for the Great Indy Neighborhoods Initiative and its designation as a redevelopment area with a housing tax increment financing district

THE SPIRIT OF THE NEAR EASTSIDE COMMUNITY EXISTS BECAUSE OF ITS STRONG SENSE OF HISTORY COMBINED WITH A DEDICATION TO COMMUNITY DEVELOPMENT.

(HoTIF) by the City of Indianapolis. The Taskforce has facilitated the implementation of community building and quality-of-life planning activities as the steering body for both the Great Indy Neighborhoods Initiatives and the City of Indianapolis Redevelopment Area and HoTIF. This has included monthly meetings,

hiring a community builder and facilitator, performing a community asset mapping, securing three early action grants to outreach to neighbors, completing over 100 appreciative interviews with neighbors, hosting a record-breaking (400 attendees) community-wide visioning event, supporting the work of eight action teams to write

the plan, hosting a design workshop focused on East Washington Street, and reviewing and editing the final plan.



THE VISION

The Near Eastside of Indianapolis improves the quality of life for our neighbors through developing grassroots leaders and fostering involvement among community members, embracing our diversity and preserving our rich culture, encouraging residents to value and engage in educational opportunities, promoting growth and business diversity within the area economy, and developing affordable and attractive housing for all residents in a safe and attractive environment. We accomplish this through collaborating with neighborhood and citywide organizations.

THE PLAN

The plan is arranged by and focuses on the vision of the neighborhood in the following seven action areas:

1. Family Strengthening- Identify the strengths of families and neighbors where they are and engage them in positive ways to get them through barriers to reaching their hopes and dreams.
2. Education- Provide access to quality educational and cultural opportunities and visible leadership and community empowerment that demonstrates the value of lifelong learning and personal growth.

3. Public Safety- Engage residents, neighborhood groups, businesses, and IMPD to develop partnerships with open communication that reduces crime and promotes safety.
4. Affordable Housing & Redevelopment- Substantially increase housing occupancy and ownership through economic incentives and education. Decrease vacant and problem properties through neighborhood empowerment and community-based development resources. Produce and maintain quality-housing options for people across the spectrum (i.e. age, income, homeowner's, renters and disability).
5. Business & Economic Development- Develop healthy, commercial corridors featuring continuous, fully merchandised storefronts, and pedestrian-friendly sidewalks with complimentary streetscape. This includes newly constructed in-fill buildings and reconfigured industrial assets that compliment the existing urban design. Replace empty lots with green spaces that soften the urban setting and link the commercial areas with residential neighborhoods.
6. Livability- Create a clean, green community where people feel connected, person-to-person, street-to-street, present-to-past.
7. Leadership & Neighborhood Connections- Weave together skills and talents of near eastside neighbors with local assets and needs through the development and implementation of open channels of communications, training, and learning opportunities.

Please see the work plan at the end of the document for specific priorities, objectives, timeframe, lead agencies, and partners.





Background Information

HOW TO USE THE PLAN

This quality-of-life plan is the compilation of many great ideas and countless hours of hard work. It is meant to capture the energy that this neighborhood has for making this a better place to live, work and play. In this document we present a vision of all the things our neighborhood seeks to accomplish in the coming years, and we specify who, what, when, and where these accomplishments will take place. The planning process—from community building through visioning and action teams—is also captured in this document so that others may replicate our successes. Most importantly this plan is a living guide for neighborhood progress. It will not sit on a shelf, but instead regularly inform the strategic decisions of neighborhood leaders. Thus, elements of this plan should be incorporated into the strategic plans of neighborhood groups and institutions as appropriate. Similarly, we also expect that this plan will serve as a roadmap to guide investors

and other potential partners interested in helping us accomplish our neighborhood goals. This plan will be revisited annually, if not more frequently, so that it consistently reflects the priorities and opportunities in our neighborhood.

GINI PROCESS – CITYWIDE

GINI traces its roots to 2004, when city and community development leaders convened the first-ever Indianapolis Community Development Summit. More than 400 neighborhood leaders attended to discuss strategies for creating healthy neighborhoods, current neighborhood issues, and a vision for the future. It was clear that the participants wanted a comprehensive approach to community development that addressed not only housing, but also education, safety, health, and many other issues. As a result of the summit, the GINI Steering Committee, a diverse group of civic leaders, explored key community development concepts in the interest of formulating strategies to bring a coordinated,

comprehensive community development effort to Indianapolis.

With this research and strategic thinking in place, the next step was to put a plan into action. Great Indy Neighborhoods Initiatives (GINI) was developed and introduced to Indianapolis neighborhood leaders in October of 2005. GINI's goal is to help support Indianapolis neighborhoods by encouraging neighbors to work together across traditional boundaries. The program helps neighborhood residents, businesses, and community organizations get organized and involved in the neighborhood, decide on neighborhood priorities, and act on their plans to drive meaningful change.

The Demonstration Initiative takes comprehensive community development to the next level, providing targeted support for six neighborhoods that includes funds for staffing, technical support, assistance in organizational development, and seed funding for implementing a neighborhood quality-of-life plan. It's a three-year program designed for neighborhoods that are ready to become great examples of the power of comprehensive community development. The Local Initiative Support Corporation (LISC) staffs this effort.

Neighborhoods were invited to participate in an application process that would help the GINI Steering Committee choose the six neighborhoods for the Demonstration Initiative. The Steering Committee had its work cut out for it: 17 neighborhoods representing a broad cross-section of the City of Indianapolis, applied to become part of the program. In the summer of 2006, after much deliberation, the committee introduced the six neighborhoods that would participate in the Demonstration Initiative: the Near Eastside, the Near Westside, West Indianapolis, Southeast, Crooked Creek, and Binford neighborhoods. In each neighborhood, a community-based convening organization coordinates quality-of-life planning and implementation, and acts as a fiscal agent for GINI.

For other neighborhoods that were not selected, the Steering Committee created the Engagement Initiative to help neighborhoods across Indianapolis identify

and develop leaders, connect neighbors with resources, and communicate the strength of Indianapolis neighborhoods to the rest of the community. This initiative provides training, technical assistance, mini-grants to support neighborhood-driven programs, and enhanced communications among and about neighborhoods. The Indianapolis Neighborhood Resource Center (INRC) staffs this effort.

The Steering Committee meets quarterly to oversee GINI. Its role is to govern GINI as a whole, participate in working groups that dig deeper into the workings of the initiatives, fundraise to support these efforts, and promote and champion the quality-of-life plans developed by the Demonstration neighborhoods. In addition to the support of the Steering Committee, neighborhoods also have the support of staff from LISC and INRC who are administering the grants to neighborhoods. LISC and INRC meet regularly with city and neighborhood leadership to maintain the citywide collaboration necessary to support the neighborhood-driven quality-of-life improvements.

GINI PROCESS – WITHIN THE NEIGHBORHOOD

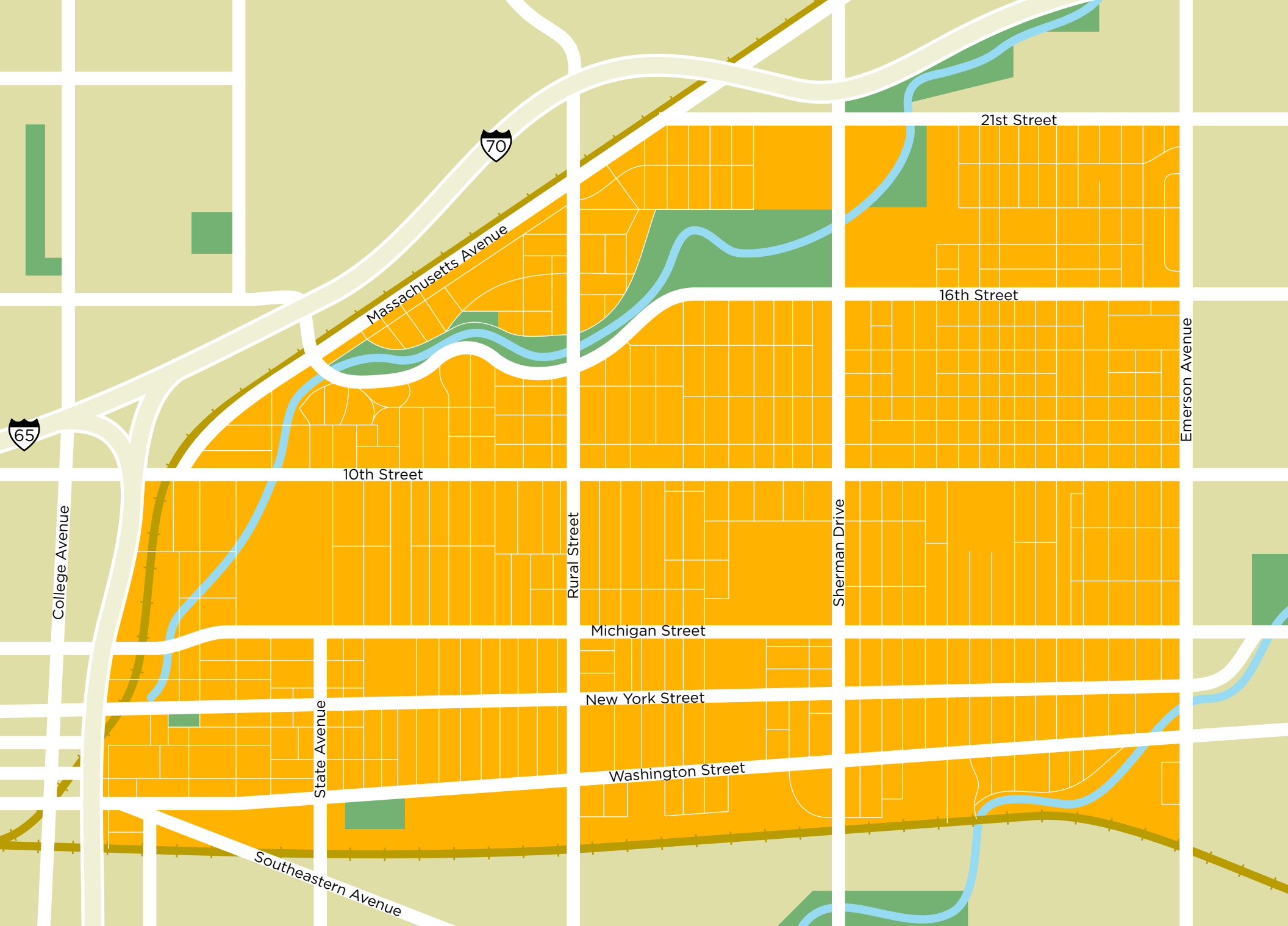
Just outside the heart of downtown Indianapolis, 20 different neighborhoods with 40,000 residents form a community possessing the spirit and know how to make the Near Eastside a great place to live, work, and play. Connected by shared challenges and goals, these neighborhoods began to work collectively through the Near Eastside Community Organization (NESCO), a volunteer-driven association of active residents, businesses, and property owners. The spirit of the Near Eastside community exists because of its strong sense of history combined with a dedication to community development.

In June 2005, through a NESCO initiative, the Near Eastside Collaborative Taskforce was formed to address critical quality-of-life issues on the Near Eastside. The Taskforce is made up of more than 200 members from the NESCO community. The Taskforce was the



driving force behind the Great Indy Neighborhoods Initiative Letter of Intent. In the summer of 2006, the Near Eastside was selected by the Great Indy Neighborhoods Steering Committee as one of six Indianapolis neighborhoods to participate in the demonstration initiative for Great Indy Neighborhoods Initiative (GINI). At the very same time, the Taskforce was working with the Mayor and City of Indianapolis to secure a redevelopment area on the Near Eastside. In May 2006, a redevelopment area was declared as a tool to fight and more effectively deal with the problems of vacant and abandoned housing and of substandard rental properties. Within the redevelopment area, a housing tax increment financing district (HoTIF) was determined. Property taxes generated by development within this area will be used to pay for improvements in or near the area. In October of 2007, \$10 million worth of infrastructure improvements (new curbs, streets, sidewalks, sewer upgrades) began.

Since these two opportunities came to fruition, the Taskforce has facilitated the implementation of community building and quality-of-life planning activities as the steering body for both the Great Indy Neighborhoods Initiatives and the Near Eastside of Indianapolis Redevelopment Area and HoTIF.



Following is a snapshot of activities that occurred to complete the Near Eastside Quality-of-Life plan:

- Taskforce Planning Meetings (January 2007-December 2007)- The Taskforce met monthly to discuss issues in the Redevelopment Area and to develop this plan.
- Community Builder and Intern Support Secured (January 2007)- The community hired Joe Bowling as its community builder. Joe served as a central information source for the project and began connecting people and opportunities within the process. Joe was housed at the Boner Community Center (the convening agency for the project) and was assisted throughout the process by fellow Boner staff members and two project interns.
- Community Asset Mapping (January 2007)- At the NESCO 2007 Congress, neighbors used a map of the Near Eastside to identify physical assets within the neighborhood. These assets were integrated into the interviews and planning process.
- Early Action Grants (February-June 2007)- Three \$5,000 grants were received by the neighborhood as a part of the GINI process. The first grant was to hire a part-time Latino Community Liaison, Maria Lomeli, to reach out to the Spanish-speaking neighbors. The second grant helped fund marketing efforts leading up to the visioning event.



The third grant supported the community outreach efforts in two large community gathering events, the Feast of Lanterns and the Brookside Park Celebration.

- Appreciative Interviews with Residents (February-June 2007)- Over 100 residents, leaders, and other stakeholders who had not been involved in the GINI process when interviewed and asked what ideas they have for making the neighborhood better and how they would like to be involved. Many of these neighbors are now involved in the process.
- Facilitator Secured (April 2007)- The community hired Annie Hernandez as the facilitator for the process. Annie worked with the neighbors to craft a resident-led, grassroots visioning event and quality-of-life plan writing.
- Visioning Event (June 2007)- All the marketing efforts and interviews paid off as almost 400 neighbors participated in the June 16, 2007 visioning event held at Arsenal Tech High School (an unconfirmed Indianapolis neighborhood meeting attendance record). The day began with a quick welcome from neighborhood leaders and then the residents went to work in three, one-hour segments talking about the future they want to see in the neighborhood. Maps and neighborhood statistics were available around the room. Participants selected the topics they wanted to discuss. Residents reported out through evaluation forms the best idea from each segment. The event ended with a picnic lunch.
- Action Team Work (July-November 2007)- From the visioning event, eight key action areas were determined. Neighbors chose which action area(s) they wanted to work on and the action teams met two times per month as part of the Taskforce to determine the definition, vision, priorities, objectives, action steps, partners, and timeframe for each action area.

A TOTAL OF 531 PARTICIPANTS HAVE SPENT AT LEAST 1,000 VOLUNTEER HOURS IN THIS PLANNING PROCESS.



A total of 531 participants have spent at least 1,000 volunteer hours in this planning process.

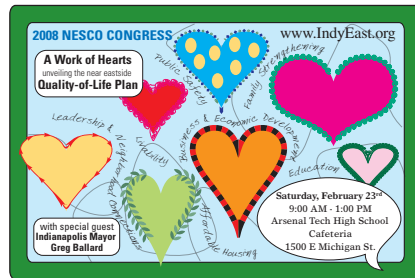
- Ball State University Design Studio (September-December 2007)- Students surveyed the housing stock in Willard Park and St. Claire Place and, with resident input, developed a plan to help with rehabilitation and renovation of homes in keeping with the historical context of the neighborhood.
- Ball State University Design Workshop (November 2007)- The design workshop for the Near Eastside focused on the E. Washington Street corridor. Students, with neighborhood input, provided a vision of what East Washington might become in the areas of commercial redevelopment, beautification, transportation, and rejuvenated industrial focus.
- Final Product (January 2008)- Neighbors reviewed the draft plan, selecting one objective per action area they want to see happen the most. The plan was edited by the community and the overall GINI partners and was presented and celebrated at the 2008 NESCO Congress.

The Near Eastside remains eager to continue identifying and engaging new leaders while implementing the comprehensive quality-of-life plan.

ENCAPSULATION OF NEIGHBORHOOD ENGAGEMENT PROCESS

The outreach plan engaged over 100 new neighbors and key stakeholders on the Near Eastside in creating the quality-of-life plan. Tactics included:

- The Near Eastside Collaborative Taskforce identified several underrepresented groups on the Near Eastside who needed to be a part of the quality-of-life planning. The plan placed a special emphasis on engaging these groups (see below for target groups).
- At the January taskforce meeting as well as at NESCO Congress, small groups and individuals provided specific names and engagement strategies to reach these specific groups.
- An interview team was formed to work in conjunction with Near Eastside Community Builder (Joe Bowling) and the Taskforce. The interview team conducted and documented approximately 80 one-on-one interviews utilizing the Appreciative Inquiry technique.
- A Latino Engagement Coordinator, Maria Lomeli, was hired part-time to engage and build needed bridges into the local Latino community. The coordinator conducted one-on-one interviews as well as hosted a study circle with Spanish-speaking neighbors.
- An African-American Pastors group came together to share strategies for strengthening neighborhood churches. This group supported the planning process by attending and bringing congregation members to the visioning event.
- Although one-on-one interviews were a primary engagement tool, a variety of forums including study circles, block clubs, neighborhood associations, community website, and neighborhood events were utilized to engage neighbors.



- All existing and newly engaged neighbors were encouraged to bring their constituencies to the Community Visioning Event.
- Knocked on over one thousand doors, in collaboration with Global Peace Initiatives, to invite neighbors to the Visioning Event while also planting 28,000 sunflowers through GPI's Seeds of Peace Initiative.
- Secured a billboard along East Washington Street to advertise the Visioning Event and to highlight the IndyEast website.

The data from the interviews and outreach seeded the first round of discussion topics for the visioning event. As you read the work plan you will note that almost all of these topics are addressed. Those discussion topics are as follows:

- Preservation vs. Demolition
- Affordable Housing
- Increasing Home Ownership
- Responsible Renting
- Housing Design Standards
- Homeowner Repair
- "Green" Housing
- Reducing Transience
- Abandoned Housing Solutions
- Coordinating Community Development
- Reducing Problem Properties
- Community Schools
- Educational Options
- Family Friendly Neighborhoods
- Youth Mentoring & Development
- Walkable Neighborhoods
- Transportation Improvements
- 20 Neighborhood Flavors
- Marketing the Near Eastside
- A "Greener" Near Eastside

- Trails & Connectors
- Parks/New Parks
- Recycling
- Art & Culture Options
- Places to Play
- FOOD (Groceries & Gardens)
- Anchor Business Areas
- Sherman Park
- East Washington Street
- East 10th Street
- Retaining & Attracting Businesses
- Fate of School 97
- Bridges Between Races
- Empowering Block Clubs
- Role of Faith Communities
- Connecting Neighbors
- Gathering Places for Neighbors
- Financial Management
- Ex-Offenders / Re-Entry
- Access to Health Care
- Help for Homelessness
- Safe Streets
- Crime Reduction

NEIGHBORHOOD HISTORY & CULTURE

Thanks to the help of the NESCO History and Preservation Committee, the following history timeline was compiled. At the visioning event, neighbors added events and "signed in" when they or their families came to the neighborhood.

The Near Eastside has a history of strong neighbor engagement and historic preservation. In promoting its involvement with GINI, The Indianapolis Star newspaper titled the Near Eastside "an activist's community." Recently, the neighborhood has also been quite innovative in researching and engaging in green and sustainable living projects.

1838	National Road meets Washington Street.	1890	Fire station constructed at 1030 East Washington Street.	1900	James Russell Lowell School #51 opens at 2301 North Olney Street; addition made in 1913.	1911	Wonderland Amusement Park is raided by the police due to its suspected "Blind Tiger," a place where illegal intoxicants are sold. It is destroyed by fire in August.	Garfield Avenue Methodist Episcopal Church erects building at 300 Grant Avenue; addition on 4100 East New York Street in 1952.	1929	P.R. Mallory and Company opens a production facility and headquarters at 3029 East Washington Street, former location of Wonderland Amusement Park.	
1850	Indiana State Asylum for the Deaf and Dumb opens at Washington Street and State Avenue—now Willard Park. It remains at that location until 1911.		John Greenleaf Whittier School #33 erected at 1119 North Sterling Street, additions in 1902 and 1926.	1902	Holy Cross School opens at 1417 East Ohio Street.		East 10th Street Methodist Episcopal Church erects building at 2327 East 10th Street.	1921	John Hope School #26 opens at 1301 East 16th; addition constructed in 1938.	1930	The Great Depression affects Woodruff Place and surrounding wealthy neighborhoods as families find it difficult to maintain large, single-family homes and begin to divide them into apartments.
1863	United States Arsenal opens at 1500 East Michigan Street; later becomes Arsenal Technical High School. A portion of the southwest corner of the Highland–Brookside area is platted for residential development due to demand for housing brought about by economic boom during the Civil War.	1891	Anheuser Busch Beer Agency opens at 920–924 East Ohio Street.	1904	Marietta Glass and Refrigerator Co. locates manufacturing firm at 16th Street and Sherman Drive. Plant covers 64 acres and employs 225 by 1907. Company manufactures cathedral glass, sky lights, etc., and refrigerators and store fixtures.		Emerson Heights, located on Emerson Avenue between 10th and Michigan Streets, was planned and developed as a streetcar community in the 1910s.		Holy Cross Roman Catholic Church erects new building at 1401 East Ohio Street.		An administration building, cottages, hospital, and chapel are added to the Indiana Women's Prison.
1870	City purchases Brookside Park from heirs of Indianapolis attorney Calvin Fletcher.	1896	Dr. Albert E. Sterne locates Norways Sanitorium near Woodruff Place (at corner of present-day 10th and Sterling Streets) in former Stoughton A. Fletcher home, Clifford Place.		Group of citizens purchase 75-acre arsenal grounds on Michigan Avenue for use as the Winona Agricultural and Technical Institute. The school closes in 1909.	1912	Although the Board of School Commissioners has not yet received a favorable ruling in their litigation to acquire Winona Agricultural Institute, Arsenal Technical High School opens under Principal Milo Stuart.	1922	Robert Browning School #73 opens at 4101 East 30th Street; additions in 1922, 1928, 1957, 1960.		Parkview School #81 opens at 3126 Brookside Parkway North Drive.
1871	Mule cars installed on Massachusetts Avenue.			1905	Lucretia Mott School #3 opens at 23 North Rural.		Indianapolis Public Library Branch #6 opens at 1801 Nowland Avenue.	1924	Theodore Potter Fresh Air School #74 reopens at 1601 East 10th Street after being restored.		Arsenal Tech High School has 242 teachers, 6,000 students, and 12 buildings.
1872	James O. Woodruff plats Woodruff Place. The town's population is 20 by 1880 and 161 by 1890.	1896	Englewood Christian Church begins services in January and a year later buys land that housed later church buildings, including the current church constructed in 1962.	1906	Wonderland Amusement Park opens at the corner of East Washington and Gray Streets, the former location of the Indianapolis baseball grounds. The park includes 24 buildings and a 125-foot electric tower.	1913	St. Francis de Sales Catholic Church erects building at 2195 North Avondale Place.		Woodrow Wilson School #75 opens at 2447 West 14th Street.		Christian Park Community House constructed.
1873	Indiana Women's Prison opens at 401 North Randolph Street with 17 prisoners. It is the first prison in the U.S. built to house female convicts.	1897	Brookside School # 54 constructed at 3150 East 10th Street.			1914	St. Paul A.M.E. Church is established at 1825 East 25th Street.		Tuxedo Park Baptist Church erects building at 29 North Grant Avenue after previous building burned.	1936	James E. Roberts School #97, specializing in "crippled" students, opens at 1401 East 10th Street.
1876	Woodruff Place property owners successfully petition for incorporation of subdivision as a town.	1898	The New Telephone Company organizes as a competitor of Central Union and builds a branch exchange at Beville Avenue near Michigan Street.	1907	Willard Park opens at 1901 East Washington Street.	1915	First German Reformed Church established at 3102 East 10th Street.	1926	Woodruff Place Baptist Church erects building at 1739 East Michigan Street.	1937	Arsenal Technical High School has an enrollment of 7,000, making it one of the largest high schools in the nation.
1878	Washington Irving School #14 opens at 1229 East Ohio Street; additions made in 1899 and 1927.		Brookside Park becomes city park with 80 acres.	1909	Indianapolis Public Library Branch #3 opens at 2822 East Washington Street.		St. Peter Lutheran Evangelical Church constructs building at 2525 East 11th Street.	1927	Brookside Community Park Building erected.		Thomas Carr Howe High School, located at 4900 Julian Avenue, is named in honor of educator Thomas Carr Howe.
1880	A small business district begins to build up along the 900 and 1000 blocks of East Washington Street.		Highland Square becomes city park at the corner of Marlowe and Highland Avenues.	1910	St. Philip Neri Convent erected at 530 North Rural Street. Brookside School #54 erects new building at 3150 East 10th Street; additions in 1915, 1921 and 1928.	1920	Wealthy families in Woodruff Place and Near Eastside neighborhoods begin to move to the suburbs as noise, pollution, and car traffic intrude on the area from downtown.		Rivoli Theatre opens. Calvin N. Kendall School #62 opens at 910 North Wallace Street, additions in 1924 and 1927.	1940	Highland–Brookside area reaches population zenith with 41,856 residents.

1953	City of Indianapolis begins to charge Woodruff Place \$25,000 annually for police and fire protection.						
1955	Eastside residents form a delegation to protest against selling Highland Park and turning it into an Air Force Reserve Training Center. Mayor Alex M. Clark is convinced to invest \$20,000 in new facilities at the park.						
1962	Woodruff Place loses court battle to remain an incorporated town. On March 20, residents hand over the town hall keys to city officials.						
1966	P. R. Mallory and Company has 8,000 employees, 1,500 of whom work at its Indianapolis facility.						
1969	A study of the Highland-Brookside area by the Metropolitan Planning Department proposes a 15-year plan for major physical and social improvements in the neighborhoods. Study shows housing deterioration, conflicting land-use patterns, and significant transportation and street deficiencies. Substandard health, rising crime rate, a moderate level of welfare dependency, and “some racial tension” were also mentioned.						
1970	Near East Side Community Organization (NESCO) forms to coordinate the activities of smaller neighborhood organizations in the area.						
		1971	Near Eastside Multi-Service Center is formed.				
		1972	Woodruff Place is added to the National Register of Historic Places.				
			Peoples Health, (which opened as the NESCO Free Clinic.) organized in a house at 26 N. Oriental Street.				
		1975	Woodruff Place introduces first Flea Market.				
		1976	Holy Cross Catholic Church membership drops to its lowest level due to the loss of many longtime residents.				
			Arsenal Technical High School listed on National Register of Historic Places.				
			Eastside Community Investments (ECI) forms to address issues of decaying housing and economy.				
		1977	Father James Byrne of Holy Cross Catholic Church becomes president of Eastside Community Investments.				
		1978	Holy Cross Catholic Church sees a resurgence of membership with an increase in young parishioners; average age of the parish council members is 34, although nearly half the parish members are older.				
1979	Lilly Endowment funds the Near Eastside Church and Community Ministry Project. Project becomes self-sufficient within 4 years.						
			The Woodruff Place Civic League bought their first multi-unit house, reduced it to a single family unit and sold it with covenants attached. Since then WPCL has purchased over 24 multi-unit houses, some having more than 10 apartments, and turned them into single-family, owner-occupied homes.				
1980	Eastside Community Investments participates in a program to renovate 12 two-family residences in the NESCO area and sell them to low- to moderate-income families who will pay their mortgage by renting the other side of the double.						
			Near East Side Community Federal Credit Union is organized.				
1982	Holy Cross-Westminster neighborhood named as a Community Development Block Grant Target Area.						
			Eastside Community Investments, Inc. holds an open house at 1210 East Ohio Street—a former home of the Outlaws Motorcycle Club—to display the area’s revitalization efforts.				
			Holy Cross-Westminster neighborhood selected by the National Reinvestment Corp. to be a Neighborhood Housing Service area, which provides low-interest loans for home rehabilitation and assists the neighborhood in attaining long-term goals.				
1984	Cottage Home residents hold first annual Cottage Home Block Party. Cottage Home Neighborhood Association is organized and named. It is bounded by East 10th, Oriental, and Michigan Streets, and I-70.						
1985	Holy Cross Church, with help from Eastside Community Investments, turns one of its buildings into apartments for low-income elderly and handicapped residents.						
			Aetna Life and Casualty Co. and Indiana Mortgage Corp. offer low-interest home mortgage loans to low- and moderate-income residents in Highland-Brookside area. The program makes \$650,000 available in the neighborhood, enough for about 30 mortgages.				
1988	Nearly one-half of the homes in the Holy Cross-Westminster neighborhood are rentals.						
1990	A portion of Cottage Home neighborhood is placed on National Register of Historic Places.						
1992	Indiana Women’s Prison houses 350 inmates and has a staff of 240 full-time employees.						
1993	Tom Abeel founded the Woodruff Place Lawn Chair Brigade. They have marched in NESCO, St Patrick’s Day, July 4, and 500 Festival parades.						
1994	Eastside Community Investments begins renovation work on former Nabisco Blue Bonnet Margarine Factory at 1102 Roosevelt. The renovated facility will be known as the New East Industrial Center.						
		1995	Rivoli Park Neighborhood Association (Michigan to 10th; Rural to Tuxedo) holds first organizational meeting. Twenty-four residents attend.				
			Indianapolis Public Schools Board votes to close Thomas Carr Howe High School. Protests by students and area residents do not stop the closing.				
		1996	CIDONE Industries joins New East Industrial Center. CIDONE, in which the Eastside Community Investments has an investment, creates up to 20 jobs for neighborhood residents.				
			IPS Board of School Commissioners approves recommendation to use Thomas Carr Howe High School as a second alternative-placement center for middle school students.				
		1997	Eastside Community Investments divests its menu of Programs Investing in People because of cash flow problems. Some programs are transferred to carefully chosen alternate service providers.				
		2000	Treasured Homes, LLC, forms to buy vacant and at-risk properties with the goal of returning them to owner-occupancy status and to maintain architectural and neighborhood integrity. By 2007 the group had resold 13 homes in and near the Springdale Neighborhood.				
2001	Woodruff Place became a locally-designated historic district.						
2002	East 10th Street Civic Association is organized. An early project is 10 East Main Street, which is not only a FOCUS corridor, but also is one of two designated urban “Main Street” sites in Indianapolis.						
2003	IndyEast Asset Development is formed as a new Community Development Corporation.						
			The Feast of Lanterns, a historic east-side festival held at Spades Park, is revived by NESCO after a six-decade hiatus.				
2004	NESCO’s History and Preservation Committee organized in response to the demolition of Brookside School 54. They hold the first of many programs including the Near East Side Pub Crawl and Simply Divine: Sacred Architecture Tour.						
2005	Near Eastside Collaborative Taskforce is organized by community leaders to promote greater collaboration and systemic change.						
2006	The Near East Side is selected as a GINI (Great Indy Neighborhoods Initiative) Demonstration Neighborhood.						
			The Near Eastside Housing Tax Increment Financing (HoTIF) was created to stimulate economic development growth in an area bounded by Oriental, 12th, Rural, and Washington Streets.				
2007	The John H. Boner Center moves into their newly-constructed 29,000 square foot addition to the Brookside Building at 2236 E. 10th Street.						

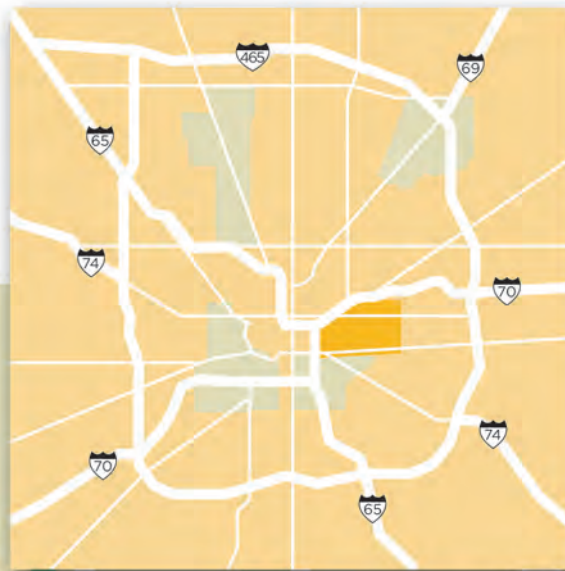
CURRENT & PLANNED INITIATIVES

Initiative	Description	Connection to QOL Work Plan	Recent, Current, or Planned
Brookside School 54 Gateway	East 10th Street Civic Association will work with Project for Public Spaces to create an engaging public space in front of School 54, contributing toward a needed focal point for East 10th Street.	2.1.1, 6.2.2, 6.3.9	Planned
Indy Cultural Trail/10th and Monon Gateway	The Indy Cultural Trail and Monon Trail come together on East 10th Street. A gateway will connect these two important developments to the Near Eastside.	2.1.4	Planned
Super 70	Multi-million dollar renovation project to I-70 that was completed in November of 2007. Renovations included new pavement, signs, lighting, pavement markings and bridge decks as well as reconstruction of I-70 over Sherman Drive.		Recent
Market Street Ramp Project	This project will remove the current exit ramps to Market Street from I-70, opening up the Near Eastside to Downtown.		Current
Emerson Avenue Corridor Gateway	\$1 million dollar Transportation Enhancement grant to beautify and improve Emerson Avenue.	2.4.1	Planned
East Washington Street Interchange Gateway	The planned Washington Street interchange with I-65/70 will spur increased interest and investment in our portion of the Old National Road. The Ball State Design Studio has provided a new vision for East Washington Street Redevelopment.	2.2.1 - 2.2.8	Planned
New York and Michigan Bike Lanes	In order to generate a more pedestrian-friendly environment, plans for adding bike lanes on New York and Michigan streets are in the works.	6.2.6	Planned
Rebuilding Together Indianapolis - St. Clair Place	Partner with Rebuilding Together Indianapolis to provide renovations and repairs to 20 to 25 homeowners within St. Clair Place neighborhood. A \$1 million dollar investment.	1.4.4	Current
Jefferson Apartments	The Boner Center will purchase and restore the Jefferson Apartments into a "Homeownership Incubator". With INHP now co-located at the Boner Center, this collaboration will work intensively with residents of the Jefferson towards purchasing their first homes, hopefully on the Near Eastside.	1.4.7	Planned
St. Clair Place/Willard Park Revitalization	Capital Access and students from Ball State University are assisting in developing a Neighborhood Revitalization Implementation Strategy for these two key neighborhoods.	1.2.1, 1.4.1	Current
Senior Housing Development	More units are needed for our seniors who are aging out of their homes. The long-vacant site at 10th & Keystone might be an ideal site for a top quality senior development.	1.3.3	Planned
Cottage Home Conversation District	The Cottage Home neighborhood has recently obtained Conservation District status with the Indianapolis Historic Preservation Commission.	6.4.5	Current
Duval Residential Center	This 300+ bed men's Work Release Center was completed in 2007. Assisting these residents in becoming gainfully employed is their priority.	4.5.1	Recent
Near East Side Welcome Center	A Near East Side Welcome Center would provide information and assistance for homeowner financing, repair and resources.	1.4.2	Planned
Forest Manor, Tech High School, & Scecina High School Baseball Fields	The Cincinnati Reds will renovate four baseball fields at Forest Manor Park in 2008. The Reds will also renovate fields at Tech and Scecina high schools.		Planned
Parks Master Plan & Implementation	Indy Parks will be completing a master plan for Near Eastside Parks in 2008. The Near Eastside hopes to partner with Project for Public Spaces to assist in this effort.	6.3.1	Planned
Infrastructure Improvements; HoTIF	As part of the Housing Tax Increment Financing District (HoTIF) created in 2006, \$5 million dollars of new curbs, streets, and sidewalks will be completed.	6.2.4	Current
Willard Park Sewer Improvements	The Department of Public Works will complete a Willard Park Sewer Improvement Project in 2008. Focused infrastructure improvements will follow these upgrades.	6.2.4	Current

Initiative	Description	Connection to QOL Work Plan	Recent, Current, or Planned
Dearborn Building Renovation	Riley Area Development Corporation will restore this historic Craftsman-style mixed-use building along the Ten East Main Street focus area.	2.1.1	Planned
Clifford Corners Development	East 10th Street Civic Association is currently weighing mixed-use development options for appropriate infill development on this site across from Brookside School 54.	2.1.1	Planned
Sherman Park Redevelopment	This struggling 50-acre, 1.2 million square foot, industrial park will be purchased by Pinnacle Properties. Working with the new owner, a redeveloped Sherman Park may once again become the employment anchor for the Near Eastside.	2.3.1	Planned
Historic Rivoli Theater	Built in 1927, the Historic Rivoli Theatre is an Indianapolis icon. The theatre represents opportunity as a possible neighborhood arts and cultural center for area schools, after-school programs and the community as a whole.		Planned
School 97: Roberts School Reuse	IPS is working with Historic Landmarks Foundation of Indiana and NESCO on a creative reuse for this storied structure that will benefit three schools (K-12) on the Arsenal campus.	2.2.1	Current
Harshman Middle School & Tech High School Renovation	IPS is currently investing over \$7 million to renovate Harshman Middle School. Tech High School has also received a dramatic “facelift” over the last year.		Current
Brookside School 54 Construction	\$11 million dollar new elementary school building completed in 2006.		Recent
Howe Academy Renovation	IPS is investing another \$23 million to renovate this historic campus.		Current
Boner Center Building Completion	\$9 million dollar project to renovate and build a 29,000 square foot addition to this “New Eastside Landmark.” The new facility has already facilitated new partnerships and opportunities for neighborhood residents.		Current



CURRENT & PLANNED INITIATIVES



Gateways

1. Brookside School 54
2. Indy Cultural Trail/10th and Monon Gateway



Transportation

3. Super 70
4. Market Street Ramp Project
5. Emerson Avenue Corridor Gateway
6. East Washington Street Interchange Gateway
7. New York and Michigan Bike Lanes



Housing

8. Rebuilding Together Indianapolis-St. Clair Place
9. Jefferson Apartments
10. St. Clair Place/Willard Park Revitalization
11. Senior Housing Development
12. Cottage Home Conservation District
13. Duvall Residential Center
14. Near Eastside Welcome Center



Beautification

15. Forest Manor Baseball Fields
16. Tech High School Field
17. Secena High School Field
18. Parks Master Plan & Implementation



Public Infrastructure Improvement

19. Infrastructure Improvements; HoTIF
20. Willard Park Sewer Improvements



Economic Development

21. Dearborn Building Renovation
22. Clifford Corners Development
23. Sherman Park Redevelopment
24. Historic Rivoli Theater



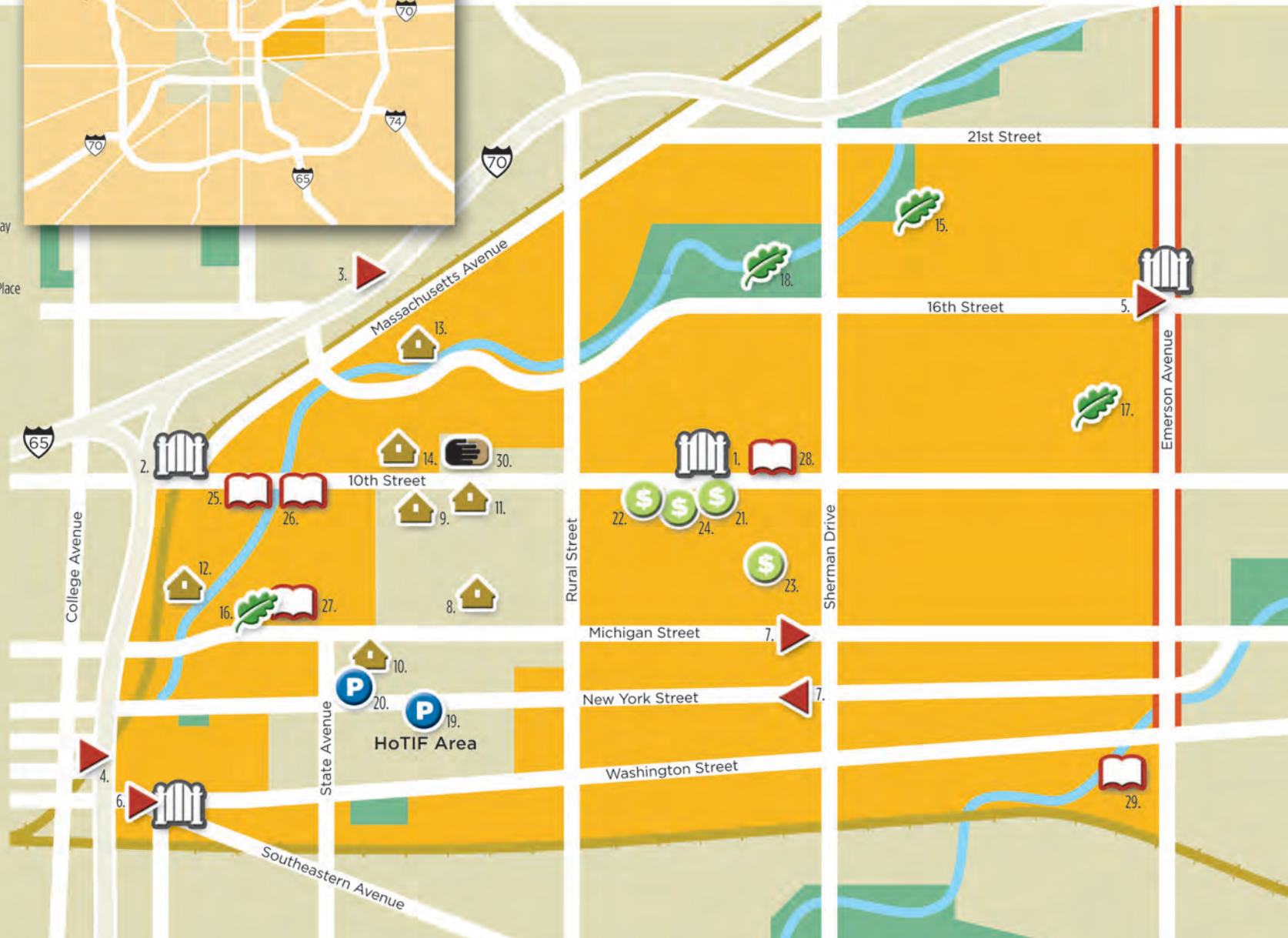
Education

25. School 97: Roberts School Reuse
26. Harshman Middle School Renovation
27. Tech High School Renovation
28. Brookside School 54 Construction
29. Howe Academy Renovation



Social Services

30. Boner Center Building Completion



ZONING & Land USE

Need current map from City- have hard copy only

Existing plans for the Near Eastside include:

- Highland-Brookside Housing Improvement and Neighborhood Plan (1993)
- Linwood Square Area Neighborhood Plan (2001)
- Woodruff Place Historic Area Preservation Plan (2001)
- Near Eastside Redevelopment Project Area and HoTIF (2006)
- Near Eastside Neighborhood Retail Study (2001)
- Comprehensive Plan of Marion County, Indiana; Center Township Land Use Component (2005)
- Indianapolis Greenways Master Plan (2002)
- Indianapolis- Marion County Parks, Recreations, and Open Space Plan (2004)
- Indianapolis Regional Pedestrian Plan (2006)
- National Road Heritage Trail Development Guide, Marion County (2006)
- Official Thoroughfare Plan for Marion County, City of Indianapolis (2002)

More information on these plans can be obtained from the NESCO office.

LAND USE AND ZONING RECOMMENDATIONS

There will be land use and zoning implications as a result of the quality-of-life plan. Some recommendations we anticipate include but are not limited to:

- Overlay district/enforcement of design guidelines in key areas
- Location of urban-friendly zoning designation on East Washington Street
- Redevelopment of Sherman Park
- Development of greenways/multi-modal pass
- Reuse of rail corridors for mass transit

DEMOGRAPHIC & BASELINE DATA

Following are some key Near Eastside statistics that have helped to inform the plan. Numbers are based on the 2000 census.

POPULATION

- The total population has declined by more than 4,600 (19%) since 1980. 2000 population was reported at 38,902.
- Ethnically, the community is 69% white, 23% African-American, and an unreported (in the 2000 census) but visible and growing Latino population is estimated to be up to 13.7%.
- 34% of the population is ages 0-24, 40% is 25-45, and 26% is 45+.
- There are 8,545 families in the neighborhood with an average 3.26 people per family.

EDUCATION

- 75% of the Indianapolis Public School students in the Near Eastside's 14 schools receive a free or reduced lunch.
- The graduation rate of Arsenal Tech High School was 44% in 2006.
- 35% of the neighborhood has less than a high school degree. 13% have completed a college or professional degree.

SAFETY

- Approximately 20% of all Indianapolis Police Department's 2006 incidents were on the Near Eastside.

HOUSING (REDEVELOPMENT area ONLY)

- Vacant housing units have increased 27% since 1990 (2,247 vacant housing units).
- Some form of rehabilitation is required for 3,670 properties (43% of all properties).
- Home ownership rate is 46%.

BUSINESS & ECONOMIC DEVELOPMENT

- The unemployment rate was 10.5% in 2000.
- The average household income is estimated to be \$37,546 in 2006. In 2000, 45% of households reported household income less than \$25,000 per year.
- There are 952 business establishments on the Near Eastside employing 10,605 people with the emphasis being on Trade & Labor and Sales & Marketing.

LIVABILITY

- 8 regional parks
- 3 greenways



Land Use Plans

LAND USE PLAN - Highland-Brookside Housing Improvement and Neighborhood Plan

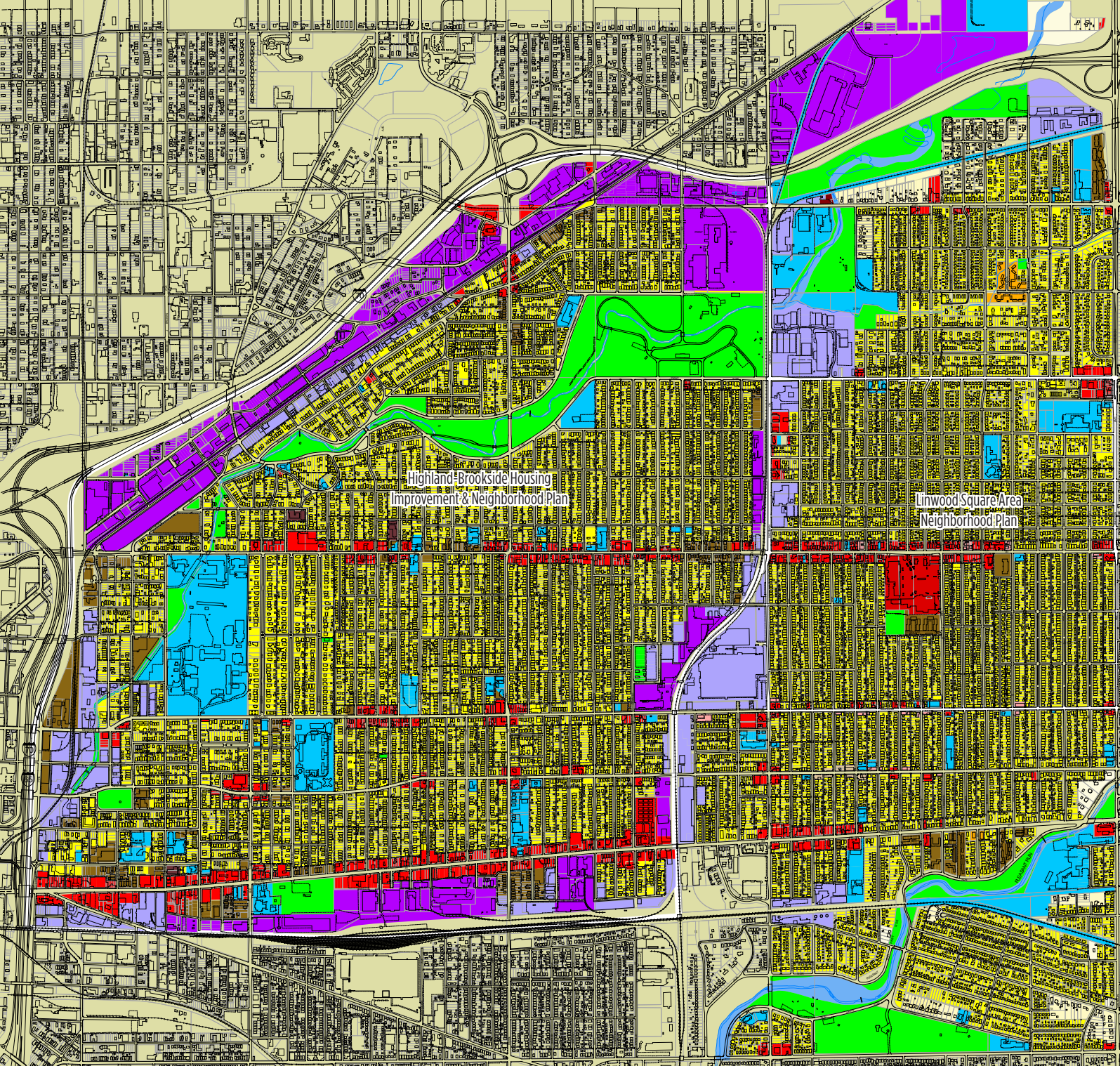
- Low Density (2-5 D.U./Acre)
- Medium Density (5-15 D.U./Acre)
- High Density (15+ D.U./Acre)
- Retail/Office
- Special Use
- Parks/Open Space
- Light Industrial
- Heavy Industrial

LAND USE PLAN Linwood Square Area Neighborhood Plan

- Low Density (2-5 D.U./Acre)
- Medium Density (5-15 D.U./Acre)
- Office Buffer
- Neighborhood Commercial
- Regional Shopping Center
- Special Uses
- Park
- Light Industrial

LAND USE PLAN Center Township Comprehensive Plan

- (1) 0 - 1.75 Residential Units per Acre
- (2) 1.75 - 3.5 Residential Units per Acre
- (3) 3.5 - 5 Residential Units per Acre
- (4) 5 - 8 Residential Units per Acre
- (5) 8 - 15 Residential Units per Acre
- (6) Over 15 Residential Units per Acre
- (7) Urban Mixed Use
- (8) Village Mixed Use
- (9) Airport Related Mixed Use
- (10) Park
- (11) Linear Park
- (12) Special Use
- (13) Office Commercial Uses
- (14) Community Commercial Uses
- (15) Heavy Commercial
- (16) Regional Commercial Use
- (17) Light Industrial
- (18) General Industrial
- Floodway
- Bodies of Water



Highland-Brookside Housing Improvement & Neighborhood Plan

Linwood Square Area Neighborhood Plan



ASSETS & Opportunities

The Community Assets Map was completed by the neighborhood and identified in three ways:

1. By a five-member project team thinking about general and specific assets.
2. By 133 neighbors and stakeholders attending the NESCO Congress in January 2007. Attendees were asked to list and physically map a neighborhood asset. Each mapped colored dot corresponds to the list below.
3. Taskforce members have grown the list during the Quality of Life planning process to over 200 community assets.

ORGANIZATIONS / AGENCIES

American Indian Center of Indiana	East Tenth United Methodist Children & Youth Center
Area Youth Ministry	Englewood Community Development Corporation
About Special Kids (ASK)	FACE Spay/Neuter Clinic
Brookside Community Youth Program	Felege Hiywot Center
Community Addiction Services of Indianapolis (CASI)	Global Peace Initiatives
Community Choice Federal Credit Union	Good News Mission
Damien Center	Historic Landmarks of Indiana
Dove House	Horizon House
Duvall Residential Center	Immigrant Welcome Center
East 10th Street Civic Association	Indiana Women's Prison

Indy-east Asset Development
 Ivy Tech Facility on E. Wash. St.
 Kids In Bloom
 Miracle Place
 Mission Indy
 Near East Side Community Organization
 NESCO Youth Committee
 Outreach Inc.
 Partners In Housing
 ReImagine Neighborhoods
 Riley Area Development Corporation
 Shepherd Community Center
 Social Services (Youth Group)
 Stopover
 Tech Young Life
 Treasured Homes
 Victory Inner-City Ministries
 Victory Village Shoppe
 Wheeler Care Center
 Wheeler Mission Ministries
 Woodruff Place Lawnchair Brigade
 YouthBuild Indy

businesses

All Occasion Flowers
 Audrey's Place & Antiques
 Ball Park Pizza
 Canon IV

Charter One Bank
 Chase Bank
 Curtain's Watch Shop
 Cycle Recycle
 Dance Arts
 Design Industries
 Dowers Lock Shop
 East Side Herald
 El Sol
 Emerson Entertainment Center
 Evalee's Diner
 Family Video
 Gilpins Glass
 Golden Ace
 Horner Electric
 J-Clyde's
 Jackson Controls
 Jordan L. Gray Funeral Home
 JUS Harmony Counseling Service
 Keystone Commerce Park
 Kroger
 Linwood Square Shopping Center
 Marian Inc.
 Mexican In
 Millers Veneers
 Mitchel & Scott Machine Co.
 Mullins Tool Rental
 National City Bank
 National retailers: CVS, Walgreens, Kroger, Family Dollar, Safeway,

Mullins Tool Rental

National City Bank

National retailers: CVS, Walgreens, Kroger, Family Dollar, Safeway,

food chains
 Plaza Hispana
 Print Communications
 Quality Hardware
 Re-Development Group
 Ruby Park tenants
 Sandpaper Company
 Sherman Commons Shopping Center
 Sherman Park tenants
 Steer-In
 Subway
 Teachers Treasures
 Urban Renavator
 Woodruff Auto Center

CELEBRATIONS

Arsenal 5k Run/Walk
 NESCO Bike Rodeo
 Cottage Home Block Party (Halloween)
 Feast of Lanterns
 NESCO Congress
 Tech Invitational Track & Field



Woodruff Place Flea Market
 Woodruff Place Home Tour
 Brookside Celebration In The Park
 NESCO Happy Haunted Halloween

CHURCHES

Brookside Community Church
 Church of Latter Day Saints
 Centenary Christian
 East 10th Street United Methodist
 Emerson Avenue Baptist
 Englewood Christian
 Family Bible Baptist
 Grace United Methodist
 Greater Light COGIC
 Holy Cross
 La Hermosa
 Little Flower Catholic

Mano de Amistad
 Neighborhood Fellowship
 Shepherd Community
 St. Matthews Lutheran
 St. Peters Lutheran
 St. Philip Neri
 Tuxedo Park Baptist
 Victory Chapel
 Westminster Presbyterian
 Wallace Street Presbyterian
 Woodruff Place Baptist

DAYCARE

Daystar Preschool & Childcare
 Head Start at St. Peters
 Little Dove Daycare
 Little Red Schoolhouse
 Near Eastside Christian School
 Shepherd Community Center

HEALTH

Community East Hospital
 People's Health (Clarian)

PARKS

Beville Park
 Brookside Park
 Cottage Home Park
 Highland Park
 Moon Block Park
 Paige Booker Park
 Pleasant Run Trail
 Pogues Run Art & Nature Park

Pennsy Trail
 Monon Trail terminus
 Spades Park
 Willard Park
 Eastern Avenue
 Meditation Park
 12th & Arsenal Park - oldest in Indy
 Dewey's Sunshine Community Garden
 People's Peace Community Garden
 Englewood Community Garden

PHYSICAL

Emerson Avenue Corridor
 Gateway Project
 Masonic Lodge
 East Washington Branch Public Library
 Railway - Sherman Corridor
 Oldest Tree
 Spades Park Library
 Spades Park Walkover Bridge
 Fire Station 27
 James E. Roberts School 97
 Rivoli Theater
 Golden Ace

HOUSING

New Life Manor-Elderly Housing
 Byrne Court Apt. Elderly Housing

Mazingo Place- Mental Health Housing
Woodruff Apartment Complex

RECREATIONAL

Brookside Boys Basketball
Brookside Community Center
Brookside Little League
Brookside Park & Frisbee Golf
Brookside Pool
CAW Youth Football
Community Little League & New Fields
The Emerson Theatre
Forest Manor Little League
Spades Park & Feast of Lanterns
Tech Sports
Willard Park & Pool

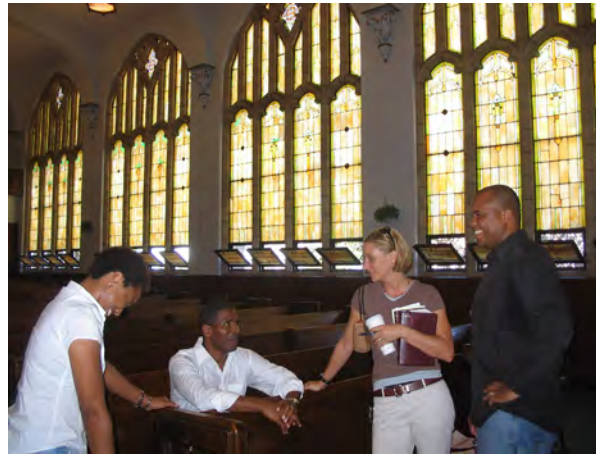
SCHOOLS

Arsenal Technical High School
Harshman Middle School
Holy Cross
Howe Academy
Little Flower
School 14
School 15
School 54
School 58
School 74
School 78
School 81

St. Philip Neri
Seccina High School
Ivy Tech Automotive Technology Center

VOLUNTARY ASSOCIATIONS

Block Clubs
Neighborhood Associations:
Brookside Bunch
Fletcher-Lippencott
Forest Manor Park
Windsor Park
Springdale
Brookside
Little Flower
Cottage Home
Woodruff Place
St. Clair Place
RMS10
Grace Tuxedo
Emerson Heights
Holy Cross
Arsenal Heights
Willard Park
Englewood
Tear
Bosart Brown
Friends of Brookside Park



ISSUES & OPPORTUNITIES

The data from the interviews and outreach identified the following key areas of issues and opportunities:

Housing- This is a major priority for the neighborhood as we would like to decrease abandoned housing and problem properties while increasing home ownership and responsible renting. With the opportunity to upgrade the housing stock, we would like to incorporate preservation-minded housing design standards and implement “green” housing practices.

Education- Community-based schools that interact and build relationships with the neighborhood are also a priority. Youth mentoring and development is a key to making the neighborhood a great place to live, work and play. Neighbors want educational opportunities for the lifelong learner as well. The future of School 97 will be an educational asset for the community.

Family Strengthening- The Near Eastside wants to be known as a family-friendly neighborhood that supports all neighbors being financially secure and insured. Through solid community organizations, the community will provide outreach to homeless and ex-offenders.

Safety- Crime reduction through a renewed relationship with IMPD and an increase in block clubs is a priority for the neighborhood.



Business & Economic Development- With East 10th Street leading the way, the Near Eastside is eager to establish anchor business areas in the neighborhood to retain and attract community-friendly businesses. The positive redevelopment of Sherman Park is also a priority.

Livability- The Near Eastside has secured its HoTIF area and has begun work on new sidewalks, curbs, etc. This is important as we want a walkable neighborhood with trails and connectors that support the parks and lead to new pocket parks and other green spaces. Parks master planning and implementation will be an important key to making this a reality. Recycling and other “green” efforts are also of interest. The community would like to create more arts and culture opportunities on the Near Eastside and is eager to attract local artists to live, work, and display art on the Near Eastside.

Leadership and Neighborhood Connections- With 20 unique and diverse neighborhoods, the Near Eastside would like to market and brand the area while creating even more opportunities for neighbors to come together and learn and celebrate with each other.



Our Vision

“

The Near Eastside of Indianapolis improves the quality of life for our neighbors through developing grassroots leaders and fostering involvement among community members, embracing our diversity and preserving our rich culture, encouraging residents to value and engage in educational opportunities, promoting growth and business diversity within the area economy, and developing affordable and attractive housing for all residents in a safe and attractive environment. We accomplish this through collaborating with neighborhood and citywide organizations.

”

Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has. ~Margaret Mead

But now, within its bosom are only fair and peaceable dreams. ~Milo H. Stuart (from Stuart Hall at Arsenal Tech High School)

VISION

The Near Eastside of Indianapolis improves the quality of life for our neighbors through developing grassroots leaders and fostering involvement among community members, embracing our diversity and preserving our rich culture, encouraging residents to value and engage in educational opportunities, promoting growth and business diversity within the area economy, and developing affordable and attractive housing for all residents in a safe and attractive environment. We accomplish this through collaborating with neighborhood and citywide organizations.



Design charrette vision illustrating renovation of historic buildings along East Washington Street.



Design charrette vision showing redevelopment of Sherman Commons into a more pedestrian-friendly environment with new neighborhood-oriented and mixed-use development.



Design charrette vision showing possible streetscape monuments with pedestrian-oriented street signs and plantings.



WORK Plan

The action teams developed definitions and visions to define their areas and give context to the priorities and objectives in the work plan. The population level goals offer key measures the neighborhood will track to determine impact. The GINI data team will work with the neighborhood to determine the baseline for these population goals and set realistic targets.

Goals are organized according to the identified action areas.

CHECK OUR WEBSITE FOR PLAN PROGRESS
WWW.INDYEAST.ORG



1. AFFORDABLE HOUSING & REDEVELOPMENT

Goal

Substantially increase housing occupancy and ownership through economic incentives and education. Decrease vacant and problem properties through neighborhood empowerment and community-based development resources. Produce and maintain quality housing options for people across spectrum (i.e. age, income, homeowners, renters, and disability).

Indicators of Success and Baseline

- Increase home ownership and quality renter rate; decrease the number of foreclosures.



Design charrette vision showing condo or apartment buildings along East Washington Street developed in an urban layout.



Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
1.1 Encourage grass-roots model of community development to best utilize local resources.									
1.1.1 Build capacity of Indy-east Asset Development (I-AD) to successfully lead redevelopment projects and to serve as the umbrella CDC for the Near Eastside.	■	■	■				I-AD	City - DMD, Riley, INHP, ICND, local funding opportunities	Scope of services in city contract completed; I-AD staff hired
1.1.2 Due to the size and diversity of the Near Eastside, develop housing capacity of neighborhood based organizations (i.e. Englewood CDC, Treasured Homes) within each NESCO neighborhood to work collaboratively with I-AD.	■	■	■	■	■	■	I-AD	Riley, Englewood CDC, Woodruff CDC, Shepherd CDC, NESCO	Number of housing units improved or repaired; number of neighborhoods with local housing capacity
1.1.3 Create a development fund (primarily for acquisition, but also for development) to assist neighborhood based organizations to turn vacant houses and lots into quality housing opportunities.	■	■	■	■	■	■	I-AD	DMD, Riley, I-AD, Englewood CDC	Funds developed; amount invested
1.1.4 Explore grass roots financing models for Near Eastside neighbors to safely pool resources to promote property redevelopment.		■	■	■	■		Englewood CDC	I-AD, CDLC, Law Firms	Amount invested; number of investors
1.1.5 Create an incentive (such as a "sweat equity" homeowner repair grant) for local skilled people to buy vacant homes and complete homeowner repairs.		■					I-AD	Englewood CDC, Riley	Incentives created; number of repairs
1.1.6 Develop training opportunities on house how-to instructions: gardening, maintenance, basic repair programs, etc.			■	■	■		I-AD	(Historic Landmarks, Indy Parks, Home Depot, Lowe's) Boner Community Center, East 10th Street Civic Association, KIB	Level of attendance at training events
1.1.7 Develop an online and printed skills bank of local craftsmen/ trades.		■					Boner Community Center - Career Corner		Number of residents as a part of the bank
1.1.8 Work with IPS to incorporate vocational-technical projects on homes in the neighborhood.			■				I-AD	IPS	Number of projects in the community

1. AFFORDABLE HOUSING & REDEVELOPMENT (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
1.2 Encourage / require sustainable and appropriate building and rehab.									
1.2.1 Implement and financially support both the Design Guidelines recommendations made by the Ball State Design Studio and Green Guidelines for the HOME grant program for both rehab and infill housing.	■	■	■				I-AD	Ball State, Riley, City-DMD, Hundred Year Consulting, Marion County Health Department, NAHB, NESCO Land Use, NESCO Design Standards team, Riley, I-AD, HLFi	Survey of rehab and infill housing
1.2.2 Prevent unwarranted demolition by adopting best practices from other municipalities (wait period, neighborhood committee), and coordination with MCHD & the City.	■	■	■	■	■	■	NESCO History & Preservation Committee	MCHD, DMD, IHPC, BSU, NESCO Land Use	Development of committee; stats on rehab vs. demo
1.2.3 Provide education to homeowners and contractors on historic preservation expectations.		■	■	■	■	■	NESCO- History & Preservation Committee	(Historic Landmarks), HLFi	Number of those trained; information given
1.2.4 Plan and develop the Green, Greener, Greenest project which will serve as a best practices showcase of environmentally friendly design, historic preservation, energy-efficient new construction and opportunities to live on the Near Eastside.		■					I-AD	(DMD/HotIF, GreenPrint) National Homebuilders Association, Landmarks, Purdue, LISC, Ecology House	Number of those trained; information given
1.2.5 Develop criteria to assess community-friendly remodeling contractors.	■						I-AD	NESCO	Count, permits, adherence to design guidelines
1.2.6 Develop a large-scale weatherization initiative to aid low-income owners and renters.		■					I-AD	Indy GreenPrint, Citizens Gas, IPL, INCAA, IHCD	Number of units served
1.3 Promote balanced development of housing for people of all ages, income levels, and abilities.									
1.3.1 Determine target mix for sustainable communities of rental and ownership percentages across a broad price spectrum.	■						NESCO	(DMD as it relates to HotIF) Riley, I-AD, Capital Access, LISC	Comparison of current to set demographics
1.3.2 Encourage responsible renting & landlords.		■					NESCO	I-AD, (IHA relative to section 8 concerns, Prosecutor's Office training, consider AHCL's "Dirty Dozen") Home Resource Center, CIREIA, Angie's List, IHA, National Tenant Network	Number of violations in Section 8 housing; number of complaints from tenants
1.3.3 Pursue new Senior Housing options (both subsidized and unsubsidized).	■	■					Riley / I-AD	People's Health, Partners in Housing, American Senior Communities	Number of seniors being served
1.3.4 Pursue new quality mixed income apartments to make up for the rental units lost by increasing home ownership.		■	■				Riley	Boner Community Center, Partners in Housing, ICHHI, I-AD	Number of households being served
1.3.5 Coordinate and strengthen housing options, such as supportive housing model & Blueprint to End Homelessness, for our most vulnerable neighbors.	■	■	■	■	■	■	Partners In Housing	Wheeler Mission, Boner Community Center - Continuum of Care Units, Englewood - Women In Motion, ICHHI, Horizon House	Number of units for very low income, special needs, prison re-entry

1. AFFORDABLE HOUSING & REDEVELOPMENT (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
1.4 Increase home ownership by aiding existing property owners and promoting and creating opportunities for new homeowners.									
1.4.1 Support the “Neighborhood Revitalization Implementation Strategy” within the HoTIF, so long as it is in agreement with the principles herein.	■	■	■	■	■		I-AD	Riley, City-DMD, Capital Access, LISC	Number of revitalized homes
1.4.2 Create a “Near Eastside Welcome Center” to serve as a central housing information center that would provide information and assistance for homeowner financing, repair and resources. (provide same info on new Near Eastside website).	■	■					I-AD	INHP, Riley, City-DMD, Realtors, Banks, MIBOR, HoTIF	Number of neighborhood renters converted to homeowners within the neighborhood; number of homestead exemptions filed
1.4.3 Focus homeowner repair grants and loans in areas of focused development and where neighbors are taking the lead (reward active neighborhoods, incentives for civic involvement). Educate neighbors about the role of the CDC.	■	■	■	■	■	■	Riley / I-AD	City-DMD, NESCO	Neighborhood Association attendance; Operation My Town scores
1.4.4 Celebrate and support Rebuilding Together Indianapolis within St. Clair Place in April 2008 (and hopefully April 2010).	■		■				I-AD / Riley / Rebuilding Together Indianapolis	City-DMD, NESCO, St. Clair Place Neighborhood Association	Number served by Rebuilding; number served by Riley Homeowner Repair
1.4.5 Offer down payment assistance and choice loan products for new homeowners.		■	■	■	■	■	Riley / I-AD	Banks, INHP, City-DMD, Boner Community Center Self-Sufficiency Programs	Number of down payment assistance; number of new loans
1.4.6 Provide opportunities for Near Eastside renters to become homeowners through increased Home Buyer Development education and resources.	■	■	■	■	■	■	Boner Community Center	INHP, Banks, I-AD / Riley	Percentage of IDA participants who buy on the near eastside
1.4.7 Provide opportunities for Near Eastside renters to become homeowners through development of a Home Ownership Incubator.	■	■	■	■	■	■	Boner Community Center	(Corporation for Supportive Housing, IHA, ChiP) INHP, I-AD / Riley	Percentage of tenants who become homeowners; Number of apartments available/rented
1.5 Maintain Long Term Affordability.									
1.5.1 Pursue the need for creating tools such as a Community Land Trust on the Near Eastside, to maintain long term affordability.		■	■	■	■		Englewood CDC	Indianapolis Land Bank, consult PCLT.org, DMD, I-AD	Assessment conducted
1.5.2 Work with Habitat for Humanity to develop appropriate low-income, owner-occupied homes in the Redevelopment Area.		■					Riley / I-AD	Habitat for Humanity, Boner Community Center Self-Sufficiency Programs	Number of Habitat homes in area
1.5.3 Advocate for a property tax cap or income tax credit.	■	■	■	■	■		NESCO / I-AD		Rate of property tax increases

1. AFFORDABLE HOUSING & REDEVELOPMENT (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
1.6 Effectively Deal With Problem Properties.									
1.6.1 Determine protocol and “toolkit” for neighbors concerned with specific problem properties.	■	■	■	■	■	■	NESCO	(DMD, prosecutor’s office, AHCL) Community Development Law Center, I-AD, Neighborhood Associations	Toolkits created; number of properties reported
1.6.2 Pursue legal action against “worst of the worst” bad landlords and rooming house operators.	■	■	■	■	■	■	NESCO	Community Development Law Center, (DMD, prosecutor’s office, AHCL), I-AD, Neighborhood Associations	Number of properties vacant or abandoned
1.6.3 Enforce codes already in place to eliminate blight, boarding houses, and high weeds.	■	■	■	■	■	■	NESCO	DMD, MCHD, prosecutor’s office, AHCL, neighborhoods, I-AD, Riley	Number of blight penalties
1.6.4 Support IMPD’s plans for a landlord registry.	■						NESCO	IMPD, MCHD, DMD	Number of Near Eastside landlords registered



Design charrette vision showing new infill homes and townhomes along East Washington Street.



Design charrette vision illustrating new live-work homes, with a storefront shop on the first floor with living space on upper floors.

2. BUSINESS & ECONOMIC DEVELOPMENT

Goal

Healthy, commercial corridors featuring continuous, fully-merchandised storefronts, and pedestrian-friendly sidewalks with complimentary streetscape. Newly constructed in-fill buildings and reconfigured industrial assets that compliment the existing urban design and replace empty lots. Green spaces softening the urban setting and linking the commercial areas with residential neighborhoods.

Indicators of Success & Baseline

- Increase the business mix by counting local businesses quarterly.
- Increase the number of jobs available in neighborhood.



Design charrette vision showing redevelopment of Sherman Commons into a more pedestrian-friendly environment with new neighborhood-oriented and mixed-use development.



Design charrette vision illustrating renovation of historic buildings along East Washington Street.

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
2.1 Continued development of East 10th Street Corridor.									
2.1.1 Continue development efforts in key node of 10 East Main Street Corridor in order to create a focal point for E. 10th Street.	■	■	■	■	■	■	East 10th Street Civic Association	City-DMD, IPS, Historic Landmarks, RADC, KIB, PPS, Rivoli Center for the Performing Arts Inc.	Develop Gateway for School 54. Develop the Clifford Corner Site. Redevelopment of Rivoli Theater. Revitalization of the Dearborn Building.
2.1.2 Focus on business retention, development, and recruitment efforts.	■	■	■	■	■	■	East 10th Street Civic Association	LISC, Business Recruitment Specialist, Irvington Development Organization, 10 East Main Street business community	Number of preferred businesses in area
2.1.3 Secure continued funding for incentives for existing and new businesses (façade, rental, build-out, signage, TA).				■	■	■	East 10th Street Civic Association	LISC, City-DMD	Amount of funding received
2.1.4 Connect Indy Cultural Trail with Near Eastside via 10th & Monon gateway. Explore development of, and connection with, a Near Eastside Systems Trail.	■	■	■				East 10th Street Civic Association	City-DPW, Cultural Trail, Indy Parks, LISC, Arts Council, Cottage Home, Windsor Park, Springdale	Did it happen
2.2 Revitalization of Sherman Park.									
2.2.1 Partner with Pinnacle Properties on a successful reuse plan for the 50-acre, 1.2 million sq. ft. Sherman Park.	■	■					I-AD / NESCO / Business & Econ Action Team	Pinnacle Properties, Indiana Economic Development Corporation, City-DMD	Did it happen

2. BUSINESS & ECONOMIC DEVELOPMENT (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
2.3 Begin planning and development of Washington Street Corridor, including Phase 1 & Phase 2 environmental evaluations.									
2.3.1 Develop design guidelines for East Washington Street.	■	■					NESCO Land Use	Civic Association, NESCO, Riley, ONRBA, Businesses, DMD, IDO	Did it happen
2.3.2 Provide recommendations for a new/revised land use plan for East Washington Street.	■	■					NESCO Land Use	Old National Road Business Association (ONRBA), DMD	Total investment
2.3.3 Assessment and evaluation of existing entities to determine group to lead Washington Street Development.	■	■					I-AD (short-term)	Englewood CDC, CA, SEND, Riley, I-AD, DMD, ONRBA	Lead determined
2.3.4 Recruit legal/ expert advice - planning, evaluation, remediation of brownfields on Washington Street.	■	■					I-AD	City Landbank, City Brownfields, City-DMD	Remediation Strategy Determined
2.3.5 Develop incentives to attract a grocery store to Sherman Commons as part of an overall "Town Center" type of commercial and residential development plan.	■	■					I-AD	City-DMD, Ball State, Commercial brokers, Property owners, Private developers	Did it happen
2.3.6 Begin redevelopment of Mallory & Aztec site.	■	■	■				I-AD (short-term)	ONRBA, Englewood CDC, SEND, LISC, City-DMD, businesses	Did it happen
2.3.7 Develop Industrial Park between Washington Street and the CSX rail line.		■	■	■	■	■	SEND	I-AD, NESCO, neighborhood associations, City-DMD, LISC, ONRBA, Businesses	Number of industrial businesses in park
2.3.8 Identify and support key opportunities and properties, remediation, landbanking (site control), EIDs for the East Washington Street corridor.		■	■	■	■	■	I-AD (short-term)	ONRBA, Englewood CDC, SEND, LISC, City-DMD, businesses, I-AD	Number of opportunities identified
2.4 Continue to enhance all major corridors throughout the Near Eastside.									
2.4.1 Develop Phase I of the Emerson Avenue Corridor Gateway Project.	■	■					Community Hospital Foundation / Emerson Avenue Corridor Gateway Steering Committee	Little Flower NA, Emerson Heights NA, Community East, Civic Association, Irvington, Consultant, DMD, DPW, INDOT	Document grant dollars
2.4.2 Develop New York and Michigan Street into walkable, neighborhood-friendly corridors.			■	■	■		NESCO & East 10th Street Civic Association	DPW, IndyParks, KIB, HoTIF, Indiana Women's Prison, Ball State CAP-IC, neighborhood groups/associations, Englewood CDC, I-AD	Development of bike lanes; Number of benches, trash receptacles, and public art pieces added; Number of trees planted
2.4.3 Assess and evaluate existing entities to determine group to lead NY and Michigan Street development.			■						
2.4.4 Encourage walkable neighborhood business nodes (i.e. Hispanic Latino at New York and State Street).			■				NESCO	Neighborhood associations, NESCO, small businesses	Number of business nodes

2. BUSINESS & ECONOMIC DEVELOPMENT (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
2.5 Support and strengthen existing neighborhood-serving business community.									
2.5.1 Provide a low interest business/micro-enterprise loan fund (similar to prosper.com).	■						Community Choice Federal Credit Union	IHCDA Civic Association, Boner Community Center, I-AD, NESCO, LISC, City, BOI, Englewood CDC	Development of fund
2.5.2 Develop a business incubator to provide centralized support services at a reduced cost.		■					I-AD	(Look at Mercado Central as model) CCFCU, Boner Community Center, East 10th Street Civic Association, ONRBA, INRC, Bank CRA Depts.	Did it happen
2.5.3 Work to develop a city-wide network of small businesses (similar to a Chamber of Commerce).			■				East 10th Street Civic Association	CoC, CA, ONRBA, Kiwanis, Rotary, BOI, SBDC	Development of network
2.5.4 Organize a Near Eastside “buy local” initiative - educational campaign and implementation.		■	■				NESCO Asset Development	East 10th Street Civic Association, Boner Community Center, I-AD, LISC, City, BOI, ONRBA, Englewood CDC, Indy Food Coop	Organize, develop, and promote
2.5.5 Develop a neighborhood wide venture fund where neighbors can invest in Near Eastside developments or small businesses.				■			Community Choice Federal Credit Union	Englewood CDC	Development of fund
2.5.6 Limit development of high-cost/nuisance retail through a neighborhood moratorium policy.			■				NESCO Public Policy	City-County councilors, DMD	Development of policy
2.5.7 Support and promote local and sustainable food initiatives (ex. Victory Acres, Indy Food Coop, Basic Roots, community gardens, etc).	■	■					Englewood CDC	NESCO, LISC, Cottage Home, INRC, VICM, Basic Roots, Indy Food Coop, ReImagine Neighborhoods	Notifying taskforce members; General promotion of sustainable food/ buy local community educational campaign
2.6 Encourage commitment from existing and new businesses to enhance job development/placement efforts of Near Eastside programs that work to train and place Near Eastside residents.									
2.6.1 Build relationships with businesses (via job developer) to increase the number of residents they hire and to understand what skills are needed.	■	■					Boner Community Center - Career Corner	CA, NESCO, LISC, Businesses, ONRBA	Job development staff position created and hired; Number of residents employed
2.6.2 Research the feasibility of an incentive program for businesses that have a high percentage of employees hired from the neighborhood.		■	■				Boner Community Center - Career Corner	Funding organizations	Research accomplished

3. EDUCATION

Goal

Provide access to quality educational and cultural opportunities AND visible leadership and community empowerment that demonstrates value of lifelong learning and personal growth.

Indicators of Success & Baseline

- Increase ISTEP scores, stability rates, graduation rates.
- Survey neighbors to determine satisfaction levels with adult educational opportunities in the neighborhood.



Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
3.1 Establish schools as partners and units of activity for the neighborhood.									
3.1.1 Establish a local long-term committee to address education in Near Eastside.	■	■	■	■	■	■	NESCO	Neighborhood associations, Neighborhood liaison from schools	Committee established
3.1.2 Capitalize on neighborhood-friendly redistricting with IPS (Summer 2008).	■	■	■	■	■	■	NESCO	IPS, Neighborhood Associations, Boner Community Center	Number of schools with neighborhood-friendly districting; number of student walking to school
3.1.3 Establish neighborhood coordinators at all schools.	■	■	■	■	■	■	Boner Community Center	United Way, IPS, Annie E Casey Foundation, NESCO	Number of schools with neighborhood coordinators; outreach numbers; use school improvement plan benchmarks
3.1.4 Establish and promote parent-teacher relationships and encourage parent and community involvement in schools.	■	■	■	■	■	■	Specific IPS schools	Eastside Herald, School newsletters, Parent liaisons, Indiana Partnership, Connect Ed (technology used by IPS), NESCO, Li-Yen Johnson	Number of parents and neighbors volunteering in school and attending school events or in INSAI; number of teachers, community members at each meeting
3.1.5 Create a community uniform pantry.	■	■	■	■	■	■	Centenary Church	Local churches/schools, NESCO, PTAs, Boner Community Center	Development of pantry; number of people served

3. EDUCATION (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
3.2 Improve K-12 educational opportunities for the neighborhood.									
3.2.1 Create an after school visual and performing arts center - patterned after Manchester Craftsman's Guild - linked to schools in the School #97 facility.	■	■	■	■	■		NESCO	Historic Landmarks, East 10th Street Civic Association, Boner Community Center, IPS, IUPUI, Cultural Trail, Arts Council, Chase, YMCA, Boys & Girls Club, Girls, Inc, Clarian Health, Metro Orchestra, 4-H programming	Development of center; number of attendees
3.2.2 Create mechanism to connect high school students to neighborhood green initiatives.			■	■	■	■	Tech / NESCO / I-AD	IUPUI, GreenPrint, local neighborhood apprenticeships	Number of students involved
3.2.3 Educate parents and middle school students about high school educational and financial opportunities through an annual career fair.			■	■	■	■	NESCO Education Committee	Boy Scouts career exploring program - Doug Brown, labor unions, skilled trade groups	Number of times job fair occurs; number of students participating
3.2.4 Increase tutoring and mentoring in Near Eastside schools.			■	■	■	■	Boner Community Center	UWCI, churches, America Reads, United Way, Lilly Corporation Volunteer Council, United Way, Big Brother/ Big Sister,	Number of mentors available; ISTEP; mentoring measure
3.3 Improve quality cultural and educational experiences for adults in the neighborhood.									
3.3.1 Research and develop an innovative GED/high school diploma program.		■	■	■	■	■	Boner Community Center	IPS	Decrease the percent without GED/high school diploma (35% of pop currently without)
3.3.2 Expand offerings at Ivy Tech's East Washington Street facility and throughout the neighborhood.			■	■	■	■	NESCO Education Committee	IMCPL, Ivy Tech	Number of offerings based on assessed wants for programs
3.3.3 Train local residents for jobs related to housing development within the neighborhood.	■	■	■	■	■	■	Taskforce to determine	Local businesses/trade unions, Duvall Center, I-AD, IPIC, Boner Community Center, Ivy Tech, Tech HS Career Center, Hope International Ministries, Youthbuild	Number of residents trained and employed
3.3.4 Catalog and publicize scholarship/financial support for higher education available in the community to help students acquire funding.				■	■		Boner Community Center	IPS, INRC	Number of offerings
3.3.5 Partner with Indy Reads to develop an intensive adult literacy outreach in the neighborhood.		■	■	■	■	■	Boner Community Center	Indy Reads	Increase in literacy rates (25% of Indy Reads customer come from Near Eastside and read at 6th grade level or below)
3.3.6 Expand ESL classes offered on the Near Eastside.		■	■	■	■	■	St. Philip Neri	Shepherd Community Center, Boner Community Center, IndyReads, neighborhood churches	Number of offerings
3.3.7 Develop and maintain a community training calendar including parenting, arts/culture, language classes, etc. available in the neighborhood.	■	■	■	■	■	■	Boner Community Center	Indy Parks	Number of offerings; number of hits on community website

4. FAMILY STRENGTHENING

Goal

To identify the strengths of families and neighbors where they are; and engage them in positive ways to get them through barriers to reaching their hopes and dreams.

Indicators of Success and Baseline

- Increase employment rates, decrease number of residents on welfare and bankruptcies.
- Decrease number of homeless.
- Survey neighbors to determine satisfaction levels with daycare and youth offerings in the neighborhood.collaborations.



Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
4.1 Improve the continuum of support for families by increasing financial and programmatic resources, especially for those with overwhelming debt and past bankruptcies, and facing potential homelessness.									
4.1.1 Establish a LISC-sponsored “Center for Working Families” at the Boner Community Center.	■	■	■	■	■		Boner Community Center	Hawthorne Community Center, churches, businesses, Duvall, NESCO, IMCPL, churches, school parent centers, Chase	Unemployment rate; number of residents on welfare; number of neighbors placed in jobs; number of participants
4.1.2 Promote and sign up residents for the new healthy, low-income healthcare plan to be unveiled in January 2008.	■	■	■	■	■		People’s Health	Boner Community Center, People’s Health, Community Hospital East, schools, Wishard	Number of residents signed up for plan
4.1.3 Promote money management, self-sufficiency, increased financial skills for residents, and asset-building strategies.	■	■	■	■	■		Boner Community Center	Momentiv, CCFCU, Boner Community Center, Center for Working Families, Get Checking Program, Indianapolis Building Coalition, ReImagine Neighborhoods, 4-H/Purdue Extension	a) Increase by 5% annually the number of participants in the Financial Foundations Program b) 100% of the Financial Foundations Program participants will be made aware of other financial literacy programs available
4.1.4 Implement strategies for homeless prevention & intervention.			■	■	■	■	Partners In Housing	CHIP, Horizon House, HIP, Outreach Inc., Wheeler, Englewood, Boner Community Center	Number of homeless in neighborhood

4. FAMILY STRENGTHENING (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
4.2 Enhance the role of schools, churches and community centers as the center of community life.									
4.2.1 Identify, publicize and support neighborhood institutions providing daycare and youth programming.		■	■	■	■	■	NESCO	IndyParks, Englewood, Wheeler, Shepherd, Brookside Comm. Youth, Neighborhood Fellowship, East 10th UMC, Boner Community Center, Day Nursery, Relmagine Neighborhoods, CASI, Existing "Social Services" Group at E10UMC	Number of openings for children; demand for services
4.2.2 Partner with the United Way and Day Nursery who will provide mentoring to children care programs in the neighborhood to enhance the quality of care delivered and to increase children's readiness for school.	■	■	■	■	■	■	Family Strengthening Action Team	Englewood, East Tenth United Methodist Children & Youth	Number of child care programs mentored; number of children served.
4.3 Increase interactions and communications between area families and community resources.									
4.3.1 Develop a voluntary community exchange currency or "time bank" within the Near Eastside (ex.hourexchange.org).			■	■	■		Brookside Church	SUMO, INRC National Program, Englewood CDC	Currency in place; track growth numbers
4.3.2 Promote increased awareness of community resources available to families.	■	■	■	■	■	■	Boner Community Center	Indy Parks, Relmagine Neighborhoods, Family Strengthening Coalition, churches, schools, NESCO	Number of assets identified; number of directories distributed
4.4 Foster intergenerational community strategies for youth and seniors.									
4.4.1 Develop mentor relationships amongst neighborhood seniors and youth.	■	■	■	■	■	■	Boner Community Center-Senior Services	Big Brothers Big Sisters, Schools, Churches, NESCO, Relmagine Neighborhoods	Number of mentoring opportunities available; number of mentors developed in Near Eastside
4.4.2 Design and implement intergenerational service projects in community gardens and neighborhood parks.	■	■	■	■	■	■	Relmagine	Global Peace Initiatives, KIB, Boner Community Center, Senior care centers, day cares, Purdue Extension	Number and success stories of projects
4.4.3 Develop a neighborhood history project for youth to capture near eastside historic stories from interviews with seniors.		■	■	■	■		NESCO History & Preservation Committee	NPR Story Corps, Polis Center, IndyParks, Indiana Historical Society, Schools, Churches, Englewood, Historic Landmarks Foundation of Indiana - learn from Southeast project	Number of oral histories collected
4.5 Support inmate reentry into the neighborhood.									
4.5.1 Develop and support inmate reentry programs with the Duvall Residential Center and Indiana Women's Prison Department of Correction.	■	■	■	■	■		Boner Community Center	Duvall, Women's Prison, DOC, Workforce Inc., Englewood Church & CDC (Women In Motion), Acey Byrd, NESCO, LISC	Number of inmates or former inmates involved

4. FAMILY STRENGTHENING (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
4.6 Expand and enhance youth programs.									
4.6.1 Identify, publicize, and grow youth programs available to schools and neighborhood youth.	■	■	■	■	■		CASI	SPEA Capstone students, Boy Scouts, Girl Scouts, Boys and Girls Clubs, Schools, Project Safe Neighborhoods, IYI, McCoy, NESCO Youth Committee, Safe Havens, Emergent Leadership Institute, Westminster, Boner Community Center, Shepherd Community Center, Wheeler Mission Ministries, Brookside Community Youth Program, Felege Hiywot Center	Evaluations after programs, "How did you hear about this program"; Y or N; increase number of youth organizations sending kids to participate
4.6.2 Strengthen and develop an urban 4-H program available to all children on the Near Eastside.	■	■	■	■	■		Relmagine Neighborhoods	Purdue Extension, 4H, Global Peace Initiatives, Community Gardens, Englewood CDC, KIB	Increase number of kids in program
4.6.3 Develop Near Eastside Athletic Association as umbrella for youth sports on the Near Eastside.	■	■	■	■	■		NESCO	AAU, CYO, Little league, Parks, IPS/schools, Churches, IUPUI	More stable athletic leagues
4.6.4 Coordinate programming for "at-risk" youth on the Near Eastside - those acting out and in need of mental health services.	■	■	■	■	■		Community Addiction Services, Inc. (CASI)	Boner Community Center, Shepherd, Wheeler, Brookside, Stopover, Outreach Inc, Big Brothers Big Sisters, Reach for Youth, PSN, Save the Youth, Schools, Juvenile Court	Increase number of youth involved in programming; increase program partners involved
4.6.5 Increase the number of positive youth development opportunities.	■	■	■	■	■	■	Boner Community Center	Relmagine Neighborhoods, Purdue Extension	Number of persons trained in AYD; number of residents, agencies, institutions and faith based institutions adopting & implementing positive youth development

5. LEADERSHIP AND NEIGHBORHOOD CONNECTIONS

Goal

Weaving together skills and talents of Near Eastside neighbors with local assets and needs through the development and implementation of open channels of communications, training, and learning opportunities.

Indicators of Success and Baseline

- Survey neighbors to determine participation in block clubs, neighborhood meetings, festivities, etc.

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
5.1 Develop tools for marketing and communication to connect residents and potential residents to service providers, organizations, the faith community, and educational institutions.									
5.1.1 Develop an interactive, community focused website that highlights Near Eastside neighborhoods and strikes balances between marketing the housing market and local business on the Near Eastside and providing a conduit to services and information, such as: an events calendar, housing assistance, schools, churches, and social services. This would be a blended website, with components similar to Live Baltimore and Lawrence Community Works.			■	■	■	■	NESCO	Boner Community Center, East 10th Street CA, People's Health, CCFCU, I-AD, Ball State, Neighborhood associations, churches, NESCO History & Preservation, IUPUI Public History students, schools, DMD, local business	Number of hits on website
5.2 Promote intercultural understanding and respect with diverse cultures.									
5.2.1 Host a Posada (begin with one day/one location observance; goal- 9-day observance/various locations).	■	■					St. Philip Neri Church and School	NESCO, churches, Immigrant Welcome Center	Number of participants
5.2.2 Host Study Circles to discuss race and ethnicity.	■						L & NC Action Team	NESCO, Churches, INRC, American Indian Center of Indiana, Schools, Purdue Cooperative Extension, Immigrant Welcome Center	Number of participants and study circles
5.2.3 Host "Dinner and Movie" nights to share dinner, watch films together and discuss the films with ethnic or racial topics.	■	■					L & NC Action Team	Lockerbie Central UMC & North UMC - they have done similar programs, schools, Purdue Cooperative Extension	Number of participants and events
5.2.4 Develop a "Listening Team" to meet with local minority residents on barriers to Latino and African American engagement and leadership, in order to support and encourage growth of minority engagement and leadership.			■	■			L & NC Action Team	NESCO, churches, schools, Purdue Cooperative Extension, Immigrant Welcome Center	Number of minorities engaged in leadership roles
5.2.5 Co-sponsor, with the human studies department of a university, a series of panel discussions about understanding others in a cross-cultural world.				■	■		L & NC Action Team	Purdue Cooperative Extension and other local universities, Immigrant Welcome Center	Number of participants and events

5. LEADERSHIP AND NEIGHBORHOOD CONNECTIONS (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
5.3 Build neighbor-to-neighbor commonalities and address potential tensions and disconnect between new and long-term residents.									
5.3.1 Develop and distribute materials on commonalities - what draws us together (street, codes, laws and covenants).	■						NESCO	INRC, East 10th Street Civic	Publishing and updating these lists as needed and link on website
5.3.2 Develop landlord-tenant council.			■				NESCO	Neighborhood associations, realtors	Reduction in police runs at rental properties; Increased participation in neighborhood associations by renters
5.4 Create formal and informal opportunities for leadership growth and engagement.									
5.4.1 Host INRC Community Builder's Institute on the Near Eastside for local residents.		■					NESCO	INRC, Neighborhood Associations	Number of residents graduating from training
5.4.2 Work with local neighborhood associations to develop more small leadership opportunities.			■				INRC	NESCO, Neighborhood associations	Number of entry-level leadership opportunities available each year (should be growth each year)
5.4.3 Develop leadership mentors.			■	■			NESCO	Neighborhood Associations, INRC, Local businesses, Big Brothers Big Sisters	Number of mentors
5.4.4 Develop faith-based leadership training opportunities.			■	■			NESCO	Indianapolis Center for Congregations, churches	Number of churches participating in faith-based training
5.5 Uncover each neighborhood's special identity, history, and personality and work to develop a collective near-eastside wide identity and inter-dependence between neighborhoods.									
5.5.1 Catalog important architecture and structures in neighborhood and develop opportunities to showcase them.		■					NESCO History & Preservation Committee	IUPUI Public History students, Historic Landmarks Foundation of Indiana, Indiana Historical Society, State of Indiana	Number of cataloged structures
5.5.2 Foster communication and cooperation across neighborhood associations.	■	■					NESCO	Neighborhood Associations, Utilize groups that already cross neighborhood boundaries such as Taskforce, East 10th Civic, ONRBA, Boner Community Center	Number of neighborhood partnerships each year

6. LIVABILITY

Goal

Create a clean, green community where people feel connected, person-to-person, street-to-street, present-to-past.

Indicators of Success & Baseline

- Survey neighbors to determine satisfaction levels with parks/green space, biking, litter control, etc.



Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
6.1 Develop a comprehensive campaign for neighborhood cleanliness.									
6.1.1 Place and maintain trash cans at all bus stops, and place additional public trash cans along major commercial corridors.	■	■	■			■	Livability Action Team	Watson-McCord, Arts Council, DPW, IndyGo, Businesses, KIB	Increased number of public trash cans
6.1.2 Implement a high-saturation anti-littering educational / marketing campaign, including public service announcements, billboards, posters, yard signs, and school programs.	■	■	■				Livability Action Team	Keep America Beautiful, KIB, Mayor's office, DMD	Number of marketing impressions
6.1.3 Promote and increase number of participating "Operation My Town" Blocks.	■	■				■	Livability Action Team	KIB	Increase number of blocks participating with score of 3 or better
6.1.4 Increase enforcement of littering ordinances by IMPD.	■					■	NESCO	IMPD, City Council	Increase in number of citations for littering
6.1.5 Create a model recycling zone through increased drop-off sites, increased pick-up subscriptions, and easy recycling options in conjunction with public trash cans.			■	■			Livability Action Team	DPW, Recycle Indianapolis, Indy GreenPrint	Increased number of households participating in recycling programs
6.1.6 Ensure adequate street sweeping and maintenance of sewer inlets by the City.	■					■	NESCO	DPW, city council	Increased number of times per year streets are swept; Visual assessment of street cleanliness

6. LIVABILITY (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
6.2 Improve neighborhood connectivity.									
6.2.1 Convert Michigan and New York Streets to two-way. Plan and develop an identity for the Michigan and New York Street corridors, including bike lanes, tree plantings, traffic calming, streetscape development, and an asset inventory.		■	■	■			Livability Action Team	I-AD, Relmagine/ NESCO, MPO, IndyGo, DPW, DMD, IndyParks, KIB, City Council, Ball State	Plan created; Assets inventoried; Number of bike lanes added; Number of trees planted
6.2.2 Attract pedestrians through application of Project for Public Spaces concepts pertaining to traffic calming and improved streetscapes on Washington, New York, Michigan, and 10th.				■			Livability Action Team	DPW, local funding sources	Number of pedestrians
6.2.3 Complete Pogue’s Run Trail and explore trail along Sherman to connect Pogue’s Run, Pleasant Run, and Monon trails.		■	■	■	■	■	Taskforce’s Greenspace Committee	Indy Parks	Completion of Pogue’s Run Trail
6.2.4 Oversee the completion of Phase 1A, 1B, and 1C of the \$10 million work within the HoTIF and determine needs for additional sidewalk and curb repair. Add crosswalks, sidewalks and curbs in all areas where there are none, ensuring placement of sidewalks away from traffic where possible.	■	■	■				Livability Action Team	I-AD, DPW, DMD, Riley	Completion of Phases; Number of crosswalks, sidewalks, and curbs added or repaired
6.2.5 Expand bus service hours and frequency. Include Near Eastside in planning with MPO for other types of transit, such as rapid transit stops, trolleys, circulator buses.		■					NESCO transportation committee	IndyGo, MPO	Increase in-service hours and frequency; Increase in usage
6.2.6 Facilitate bicycling through cyclist/motorist education, installation of bike racks, and addition of bike lanes on Washington, Michigan, New York, 10th, Brookside Pkwy, Rural, Sherman, and Emerson.		■	■	■			Livability Action Team	DPW, CIBA, NESCO- bicycle rodeo, Indy Cycle (Irvington), Freewheelin’, NESCO Neighborhood Associations	Traffic count of bikes; Miles of dedicated bike lanes
6.2.7 Install area and neighborhood gateway signs, including major gateways at 10th and Monon, Washington and I-65/I-70, Rural and I-70.		■	■				Livability Action Team	DPW, Indy Cultural Trail, Gateways/Rotary Initiative, KIB, NESCO, neighborhood associations, Martin University, local funding sources	Installation of signs and/or other neighborhood identification elements

6. LIVABILITY (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
6.3 Develop and maintain community greenspaces and implement green practices.									
6.3.1 Develop and implement Indy Parks master plan for Pogue's Run corridor parks. Contract with Project for Public Spaces for planning assistance.	■	■	■			■	NESCO	PPS, IndyParks, local funders	Did it happen
6.3.2 Work with Indy Parks and neighborhoods to ensure that public and community greenspaces are properly maintained.	■					■	Taskforce's Greenspace Committee	Global Peace Initiatives, Indy Parks, ReImagine Neighborhoods	Review of maintenance schedule
6.3.3 Develop pocket parks, community gardens, and playgrounds to provide access to a community greenspace within convenient walking distance of every Near Eastside home.	■	■	■	■	■	■	ReImagine Neighborhoods	NESCO, KIB, KaBoom, individual neighborhood associations, Indy Parks, Capital City Garden Project, Purdue extension office	Increased number of greenspaces; Shortened distances to greenspaces; Percentage of homes within 1/4 mile of a greenspace.
6.3.4 Improve environmental quality by restoring Pogue's Run water quality to levels safe for contact, and by supporting brownfield redevelopment.				■	■		Livability Action Team	IDEM, DNR, DPW, DMD	Water quality levels assessed, improved; Brownfield redevelopment in motion
6.3.5 Encourage residential greenscaping through wildlife habitat designations, plant exchanges, and encouraging homeowner pride in lawn care.				■	■	■	Taskforce's Greenspace Committee	National Wildlife Federation, Individual neighborhoods, KIB, Indy Parks, Audubon Society	Distribution of residential greenscaping information
6.3.6 Work with KIB's NeighborWoods initiative to increase tree canopy in non-park spaces.	■	■	■	■	■		Livability Action Team	KIB, neighborhood associations, Indy Parks	Number of trees planted every year.
6.3.7 Support green practices by becoming an implementation neighborhood for Indy GreenPrint.	■	■	■	■	■	■	Livability Action Team	Indy GreenPrint, DMD, I-AD, Englewood CDC, Indy Parks, ReImagine Neighborhoods	"Implementation neighborhood" status achieved
6.3.8 Regarding public and commercial buildings, enforce ordinances that impact environment, and encourage green practices such as permeable parking surfaces, solar outdoor lighting, and green roofs.			■	■			I-AD	Englewood CDC, DMD staff - zoning enforcement	Increased number of businesses implementing green practices
6.3.9 Enhance open space, such as creating a village square in front of Brookside Elementary School using Project for Public Spaces strategies. Explore locations for additional public gathering sites, such as around libraries or in parks.			■				Livability Action Team	East 10th Street Civic Association, PPS	Did it happen; List of additional locations created

6. LIVABILITY (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
6.4 Preserve historic character of neighborhoods.									
6.4.1	■						NESCO History & Preservation Committee	I-AD, Taskforce, DMD	Zoning ordinances revised
6.4.2					■		NESCO History & Preservation Committee	IHPC, Historic Landmarks, DMD, Indy Parks	Number of public buildings preserved/restored
6.4.3			■				NESCO History & Preservation Committee	Indy Parks	Did it happen
6.4.4			■				NESCO History & Preservation Committee	I-AD, Taskforce, IHPC, Historic Landmarks, MPO, DPW	Did it happen; Design Standards
6.4.5					■	■	NESCO History & Preservation Committee	IHPC, Historic Landmarks, Cottage Home	Number of neighborhoods newly achieving historic status
6.5 Expand arts and cultural programming.									
6.5.1			■	■	■	■	Livability Action Team	East 10th Street Civic Association, I-AD, NESCO, SEND, Relmagine Neighborhoods	Did it happen
6.5.2			■	■	■	■	NESCO Feast of Lanterns Committee	NESCO History & Preservation Committee, East 10th Street Civic Association, Relmagine Neighborhoods	Increased number of art pieces/booths at Feast of Lanterns; New event developed
6.5.3					■		Livability Action Team	Arts Council, IndyParks	Did it happen
6.5.4			■				NESCO Youth Engagement Committee	Arts Council, IPS and other schools	Did it happen

7. PUBLIC SAFETY

Goal

Engage residents, neighborhood groups, businesses, and IMPD to develop partnerships with open communication that reduces crime and promotes safety.

Indicators of Success & Baseline

- Decrease in the number of IMPD incidents/calls (this number can initially spike).
- Increase the number of block clubs.
- Survey neighbors to determine how safe they feel at home, walking in the neighborhood, etc.



Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
7.1 Improve community relationship with IMPD.									
7.1.1 Define mutual expectations between both the community and the beat officers.		■					NESCO Community Policing	NESCO, IMPD, PSN, Criminal Justice Institute, Eastside Herald, ONR, East 10th Street Civic Association, Sheriff Dept. FOP, NESCO neighborhood associations, Front Porch Alliance, Boner Community Center	Set of expectations developed
7.1.2 Support a community-wide event to foster relationships between Near Eastside neighbors and Northeast District Officers.			■				NESCO Community Policing	NESCO, IMPD, NESCO neighborhood associations	Attendance at event
7.1.3 Secure an officer for each neighborhood association and Block Club Meeting.		■					NESCO	Neighborhood associations, Block Clubs, NESCO, IMPD	Number of meetings attended by officers
7.1.4 Set up a liaison to manage relations between community and IMPD to measure progress.	■	■	■	■	■	■	NESCO	Community Corrections	Liaison appointed

7. PUBLIC SAFETY (CONT.)

Action Steps	Year						Lead Organization	Partners	Performance Measures
	1	2	3	4	5	+			
7.2 Make public safety a part of the fabric of our community.									
7.2.1 Realign Block Clubs as the lifeblood of civic life on the Near Eastside.	■	■	■			■	NESCO	IMPD, KIB, IACED, ICND, NESCO neighborhood associations, INRC, MNL, and other City Staff	Number of clubs; amount of communication/sharing amongst clubs
7.2.2 Work with CDCs and other developers in the area to implement Crime Prevention Through Environmental Design (CPTED) into home renovations and new home builds.	■	■	■	■	■	■	I-AD	IMPD, Crime Safety Initiative, I-AD, Boner Community Center, ICND, BSU Cap Indy, Private Developers, Riley, Treasured Homes, LISC, INRC	Increase in the number of developers using the CPTED principles
7.2.3 Work with Business and Economic Development Action Team and Livability Action Team to promote more walkable neighborhoods and corridors.		■	■	■			Taskforce	NESCO, I-AD, East 10th Street Civic Association, PPS, NESCO neighborhood associations, Health by Design	Increased foot traffic on major corridors; increased number of residents involved in walking clubs
7.2.4 Work to monitor policy issues that relate to public safety in our community and proactively work with representatives to develop grassroots solutions to these issues.	■					■	NESCO Public Policy Committee	CDLC, Elected officials, IMPD, MC Prosecutor's office, City Legal, NESCO neighborhood associations, Health and Hospital Corp	Number of policies advocated for; number of residents involved
7.3 Increase code and zoning enforcement.									
7.3.1 Provide clear and concise definitions for code violations and penalties associated with them.	■	■	■				NESCO Code Compliance	DMD, Health & Hospital, IMPD, INRC, CDLC	Survey to determine understanding of violations and penalties; KIB "Operation My Town" scores improve
7.3.2 Increase consistent enforcement of violations.			■	■		■	NESCO Code Compliance	DMD	Number of violations
7.3.3 Encourage more enforcement of common violations including abandoned cars, illegal parking, trash, etc.	■	■	■			■	NESCO Code Compliance	DMD	Number of violations
7.3.4 Target demonstration area where the "Broken Window" theory is implemented.		■	■	■	■	■	Public Safety Action Team	Health & Hospital, IMPD, DMD, DPW	Decrease in crime; better code compliance; and improved "look" of area

ABBREVIATIONS

AAU	Amateur Athletic Union	IHA	Indianapolis Housing Agency	SEND	Southeast Neighborhood Development, Inc.
AHCL	Arsenal Heights Civic League	IHCDA	Indiana Housing and Community Development Authority	SPEA	IUPUI School of Public and Environmental Affairs
BOI	Business Ownership Initiative of Indiana	IHPC	Indianapolis Historic Preservation Commission	SUMO	Southeast Umbrella Organization
CA	East 10th Street Civic Association	IMCPL	Indianapolis Marion County Public Library	UMC	United Methodist Church
CAP:IC	Ball State College of Architecture and Planning Indianapolis Center	IMPD	Indianapolis Metropolitan Police Department	UWCI	United Way of Central Indiana
CASI	Community Addiction Services Inc.	INCAA	Indiana Community Action Association	VICM	Victory Inner-City Ministries
CCFCU	Community Choice Federal Credit Union	INDOT	Indiana Department of Transportation		
CDC	Community Development Corporation	INHPP	Indianapolis Neighborhood Housing Partnership		
CDLC	Community Development Law Center	IPIC	Indianapolis Private Industry Council		
CHIP	Coalition for Homelessness Intervention and Prevention	IPL	Indianapolis Power and Light		
CoC	Chamber of Commerce	IPS	Indianapolis Public Schools		
CRA	Community Reinvestment Act	IUPUI	Indiana University Purdue University Indianapolis		
CYO	Catholic Youth Organization	IYI	Indiana Youth Institute		
DMD	Department of Metropolitan Development	KIB	Keep Indianapolis Beautiful, Inc.		
DNR	Indiana Department of Natural Resources	LISC	Local Initiatives Support Corporation		
DOC	Department of Corrections	MCHD	Marion County Health Department		
DPW	Department of Public Works	MIBOR	Metropolitan Indianapolis Board of Realtors		
E10UMC	East 10th Street United Methodist Church	MNL	Mayor's Neighborhood Liaison		
FOP	Fraternal Order of Police	MPO	Metropolitan Planning Organization		
HIP	Healthy Indiana Plan	NA	Neighborhood Association		
HLFI	Historic Landmarks Foundation of Indiana	NAHB	National Association of Home Builders		
HoTIF	Housing Tax Increment Financing	NESCO	Near Eastside Community Organization		
IACED	Indiana Association for Community Economic Development	NPR	National Public Radio		
I-AD	Indy-east Asset Development	ONR	Old National Road		
ICHHI	Indiana Coalition on Housing and Homeless Issues	ONRBA	Old National Road Business Association		
ICND	Indianapolis Coalition for Neighborhood Development	PPS	Project for Public Spaces		
IDEM	Indiana Department of Environmental Management	PSN	Project Safe Neighborhoods		
IDO	Irvington Development Organization	PTA	Parent Teacher Association		
		Riley/RADC	Riley Area Development Corporation		
		SBDC	Small Business Development Center		